WE PROMISE TO PRESERVE THE PROUD IDENTITY THAT MAKES CALGARY RECOGNIZED AROUND THE WORLD
2010 ORGANIZATIONAL HIGHLIGHTS

Each year the volunteers and employees at the Calgary Stampede make an important promise to our community: to preserve and promote western heritage and values. In doing, we reinforce the essence of what defines our city to the world.

Our volunteers and employees can look back on 2010 with great pride because, despite some challenging circumstances, once again we kept our promise.

First and foremost, we proved that rain or shine the Calgary Stampede is still The Greatest Outdoor Show on Earth. Thanks to the hard work, enthusiasm and talent of our volunteers and employees, we created an amazing experience for Calgarians and their visitors.

Parade marshals Jet and Cord McCoy, the down-to-earth cowboys from the 2010 and now 2011 “Amazing Race,” reminded everyone why cowboy ethics never go out of style. They were joined by some heroic honourary marshals: local Olympic athletes from the Vancouver Games and representatives of the Calgary Police Service and Calgary Fire Department both of which celebrated 125 years of service in 2010.
The fantastic new programming, such as the Acrobatic Ice Show, Draft Horse Town and Cowboy Up Challenge, brought a significant increase in the number of local families and of out-of-town visitors. Attendance at the Rodeo and Evening Show was the best in three years. And once again our volunteers took the spirit of Stampede to every corner of our community.

Unfortunately, we were also saddened by two upsetting situations, one involving the injury of one of our cattle penning competitors and the other involving a midway ride incident. In both cases, our Stampede family rallied to make a difference when it mattered most.

Of course, Stampede Park is a hub of activity for our community all year long. We host more than four million guests at events throughout the year. BMO Centre is now one of the busiest facilities of its kind in North America – in 2010, for the sixth consecutive year, BMO Centre was honoured with the Consumers’ Choice for business excellence.

Our plans to grow our gathering place continue to move ahead. We continue to talk with many interested funding partners regarding a new western events centre, river park greening and a youth campus. In addition, we repurchased the Stampede Casino, which had been in receivership, to ensure diverse entertainment options for our Park guests year-round.

Our new eco-friendly bridge was honoured with an award of excellence from the Consulting Engineers of Alberta. Its design, unique in Alberta, allowed the bridge to be constructed without touching the natural beauty of the Elbow River that flows through our Park. In early summer we named the bridge “Christie Crossing” and our new entry along 25 Avenue S.E., “Nat Christie Gate” to recognize Nat Christie, Stampede president from 1926 to 1932 and the first president to lead the combined “Calgary Exhibition and Stampede.”

Our many year-round youth programs – from Stampede School to The Young Canadian School of Performing Arts – introduced thousands of young people to western heritage and values last year.

In 2010, we also worked with Olds Agricultural Society to introduce an innovative approach for the International Youth Livestock Show. The event started with an advance competition at Olds and concluded with the championship final at the Stampede. This new collaboration nearly tripled the level of youth participation, making it the largest junior livestock show in Canada.

We made a new investment in young rodeo athletes with the creation of a novice rodeo tour on the Canadian professional rodeo circuit. We covered the entry fees for all contestants and added prize money in the Novice Saddle Bronc, Novice Bareback and Steer Riding events at six Alberta rodeos and sponsored the novice competition at the Canadian Finals Rodeo. The Stampede and the Canadian Professional Rodeo Association also teamed up to cover some of the costs for the top high school association rodeo athletes in western Canada, helping 80 youth pursue their rodeo dream.

Early in 2010, we established an Animal Care Advisory Panel of leading experts who are helping us identify new ways to enhance animal care. With more than 7,500 animals participating in exhibition, education and competition events during the Calgary Stampede, we take their care very seriously. We love animals! We are
saddened to lose any animal, regardless of the circumstances, and we are continuously looking for new ways to enhance our practices.

During the past year, we established a new animal care treatment and reporting system, arranged for an independent audit of our practices, and became the first rodeo in North America to implement a “no time for dog fall” safety rule for steer wrestling.

We found new ways to reach out to our community and our country in 2010.

The Stampede has featured western art since 1912 and this year the Nickle Arts Museum of the University of Calgary showcased our relationship with the visual arts with more than 100 sculptures, paintings and drawings in a popular exhibition.

We also unveiled some major pieces as part of our Public Art program. In the spring, we installed a larger-than-life bronze statue of Outlaw, one of the most illustrious animals to ever perform at the Stampede. The bull, whose image was also immortalized on the 2010 Calgary Stampede poster, now lives on facing Calgary’s Stock Exchange Tower.

In the fall, we installed two “Do Re Me Fa Sol La Si Do” sculptures, commissioned to commemorate Québec City’s 400th anniversary. These spectacular sculptures celebrate the uniting role horses played in the history of Canada. One collection of the eight-horse sculpture was installed in Québec City and the other in front of Calgary’s new courthouse downtown.

Stampede volunteers and employees took over the streets of Vancouver during the Olympics as part of a special Stampede promotion distributing cowboy hats and promoting the spirit of Calgary and the Stampede. We were both honoured to be asked to carry the Olympic torch as it came through Calgary on behalf of the Stampede, a testament to the Stampede’s iconic place in our community.

Southern Alberta was settled by people who worked hard to make a home for themselves. They supported each other, overcame difficult times, created a sense of community and celebrated together. All these years later, that’s the heritage we continue to build at the Calgary Stampede.

Perhaps Royalty committee volunteer and recent Avenue magazine Top 40 under 40 notable Sean Halliday says it best, “The Stampede is part of Calgary, and a core piece that not every city has...I feel a responsibility to make sure that it is carried on.”

We recognize with deep gratitude our sponsors, government and community partners; thank you for your unwavering support and encouragement.

Once again our enthusiastic volunteers and employees carried the spirit of the Stampede with them to deliver exceptional experiences and programs for our guests all year.

In 2010, by working together to preserve and promote western heritage and values, we kept our promise.
2010 LEADERSHIP

2010 Board of Directors

Sitting, L to R: Bob Thompson, Vice-Chairman; Dr. David Chalack, President and Chairman of the Board; Michael Casey, Vice-Chairman.


Third row, L to R: Alderman Linda Fox-Mellway, Glenn Street, Toni Dixon, Tom O’Leary, Mike O’Connor, MLA Dave Rodney.

Back row, L to R: Cam Clark, Roc Spence, George Brookman, Immediate Past President; Alderman Joe Connelly, Allen Hagerman, Byron Hussey, David Sibbald, Bill Gray.

Missing: MP Lee Richardson, Mayor Naheed Nenshi, Alderman Diane Colley-Urquhart, Alderman Andre Chabot.
2010 Elected Officers

L to R: Michael Casey, Vice-Chairman, Dr. David Chalack, President and Chairman of the Board, Bob Thompson, Vice-Chairman.

2010 Executive Management Team

L to R: Vern Kimball, Chief Executive Officer; Paul Rosenberg, Vice-President, Programming; Warren Connell, Vice-President, Park Development; Paul Harrison, Chief Financial Officer and Vice-President, Support Services; Susan Garnett, Vice-President, People Services.

Missing: Laurie Schild, Vice-President, Marketing and External Relations.
# 2010 Leadership

## 2010 Officers

- **Chalack, Dr. David**
  President and Chairman of the Board
- **Brookman, George**
  Immediate Past President
- **Casey, Michael**
  Vice-Chairman

- **Thompson, Bob**
  Vice-Chairman
- **Kimball, Vern**
  Chief Executive Officer
- **Connell, Warren**
  Vice-President, Park Development

- **Garnett, Susan**
  Vice-President, People Services
- **Harrison, Paul**
  Chief Financial Officer and Vice-President, Support Services

- **Rosenberg, Paul**
  Vice-President, Programming
- **Schild, Laurie**
  Vice-President, Marketing and External Relations

## Past Presidents

- **Allan, J.S. (Steve)**
- **Church, R.B. (Bob)**
- **Copithorne, W.H. (Danny)**
- **Cross, D.J.A. (Donald)**
- **Abercrombie, L.A. (Linda)**
- **Allen, F.G. (Fred)**
- **Bailey, E. (Eleanor)**
- **Buchanan, G.D. (Guy)**
- **Burrell, G.J. (Gord)**
- **Bussey, G.J. (Gordon)**
- **Cairns, R.M. (Bob)**
- **Copithorne, J.G. (John)**
- **Copithorne, M (Marshall)**
- **Dyck, P.R. (Bob)**
- **Edwards, S.W. (Steve)**

## 2010 Patrons

- His Excellency the Right Honourable David Johnston
  C.C., C.M.M., C.O.M., C.D.
  Governor General and Commander in Chief of Canada
- The Right Honourable Stephen Harper
  Prime Minister of Canada

- His Honour, Col. (Ret’d) the Honourable Donald S. Ethell,
  O.C., O.M.M., A.O.E., M.S.C., C.D., L.L.D.
  Lieutenant Governor of Alberta

- The Honourable Ed Stelmach
  Premier of Alberta

- The Honourable Gerry Ritz
  Minister of Agriculture and Agri-Food and Minister for the
  Canadian Wheat Board,
  Government of Canada

- The Honourable Jack Hayden
  Minister of Agriculture and Rural Development, Government of Alberta

- His Worship Naheed Nenshi
  Mayor of Calgary

## Honorary Life Directors

- **Abercrombie, L.A. (Linda)**
- **Allen, F.G. (Fred)**
- **Bailey, E. (Eleanor)**
- **Buchanan, G.D. (Guy)**
- **Burrell, G.J. (Gord)**
- **Bussey, G.J. (Gordon)**
- **Cairns, R.M. (Bob)**
- **Copithorne, J.G. (John)**
- **Copithorne, M (Marshall)**
- **Dyck, P.R. (Bob)**
- **Edwards, S.W. (Steve)**
- **Holman, J.L. (Len)**
- **Hymas, R.F. (Bob)**
- **Irwin, I.G.M. (Ian)**
- **Jacques, D.E. (Don)**
- **Jones, R. (Ray) Alderman**
- **Klein, R. (Ralph)**
- **Lang, M.P. (Pam)**
- **Langford, H.G. (Harry)**
- **LeGeyt, C. (Chris)**
- **Lougheed, E.P. (Peter)**
- **Macdonald, A.H. (Howard)**
- **MacInnes, R.B. (Richard)**
- **McBride, R.B. (Rod)**
- **McClellan, S (Shirley)**
- **McDaniel, R.R. (Rod)**
- **Minnes, P.D. (Patsi)**
- **O’Connor, G. (Graham)**
- **O’Connor, D.L. (Larry)**
- **Phillips, R.F. (Ross)**
- **Poffenroth, R.W. (Bob)**
- **Porter, W.G. (Bill)**
- **Robinson, V. (Val)**

- **Smith, B.A.R. (Quincy)**
- **Snyder, S. (Steve)**
- **Sumner, R.J. (Bob)**
- **Talbot, D.W. (David)**
- **Thompson, L.S. (Lee)**
- **Thornton, H.P. (Harold)**
- **Tynan, R.E. (Russ)**
- **Yee, W. (Wee)**
2010 VOLUNTEERS

Abbott, Andrew SH, SA
Abbott, Fred SH, ALM
Abercrombie, Hart SH, ALM
Abercrombie, Linda SH, HLD
Aberdeen, Linda V
Aberle, Floyd SH, A
Aberle, Phyllis A
Abrams, Brian SH, SA
Abrams, Edie SH, ALM
Acteson, Henry ALM
Adams, Carolyn SH, ALM
Adams, David A
Adams, Don SH, ALM
Adams, Rosanne SH, ALM
Adams-Wood, Alice SH, SA
Adamson, Marian SH, ALM
Addley, Cy SA
Adolf, Elizabeth A
Aagar, Gordon SH, SA
Ahloy, James SH, SA
Aiello, Vince A
Aiken, Darren V
Aker, Audrey SA
Aker, Eric SA
Albi, Frank A
Aldred, Glen SH, ALM
Aldred, Ross ALM
Alexander, Greg SH, SA
Alexander, Jean SH, SA
Alexander, June SH, ALM
Alexander, Percy ALM
Alexander, Wes SH, ALM
Algare, Betty SH, SA
Allan, Steve SH, PP
Allan, Toby A
Allen, Fred SH, HLD
Allen, Graham V
Allen, Ray ALM
Allery, Dan A
Allery, Dave SH, SA
Allison, Cathy SH, SA
Allison, Glenn SH, SA
Ambrose, Ashley SH, A
Ambrose, Mark SH, SA
Amery, Hiesem SH, SA
Amthor, Carla SH, SA
Amthor, Joan SH, SA
Andersen, Donna SH, A
Anderson, Ardith A
Anderson, Bill ALM
Anderson, Blake SH, ALM
Anderson, Bob V
Anderson, Fran SH, ALM
Anderson, Frances SH, SA
Anderson, Frank SH, SA
Anderson, Guy SH, SA
Anderson, John SH, A
Anderson, Julie ALM
Anderson, Leigh SH, SA
Anderson, Marilyn SH, SA
Anderson, Matthew V
Anderson, Maurey SA
Anderson, Ron SH, SA
Andrews, Brad V
Angus, Ian SH, LM
Ansolos, Norma SH, SA
Appleton, Stanley SH, LM
Archer, Fred ALM
Archibald, Alan SH, SA
Archibald, Catharine SH, SA
Armstrong, Art SH, ALM
Armstrong, Cathy SH, ALM
Armstrong, Doug SH, SA
Armstrong, Fletcher SH, SA
Armstrong, Jack SH, SA
Armstrong, Melinda SH, SA
Armstrong, Tanya SH, ALM
Arnold, Bob SH, LM
Arnold, John SH, SA
Aronson, Rob V
Arthurs, Derek SH, SA
Arthurs, Ric SH, SA
Arthurs, Robin SH, LM
Artus, Joanne V
Ashbacher, Erin V
Ashbacher, Wendy SH, SA
Atchison, Bill SH, ALM
Atkins, Gordon SH, SA
Austen, Keath SH, SA
Austin, Cynthia SH, SA
Austin, Kimberly A
Avey, Noreen SH, SA
Ayer, Andrea SH, ALM
Aylesworth, Ken SH, ALM
Aylesworth, Tracy SH, SA
Ayoungman, Angeline SH, SA
Ayre, Gary SH, SA
Ayre, Nate SH, SA
Bacon, Keith SH, SA
Bacon, Stephen SH, ALM
Bacon, Terry SH, ALM
Bader, M.L. A
Badzgon, Jessica A
Baerg, Wendell V
Bagby, Robyn SH, SA
Bailey, David A
Bailey, Diane SA
Bailey, Eleanor SH, HLD
Bailey, Jim SA
Bailey, Linda A
Bailey, Scott A
Bailey, Terry SH, SA
Baillie, Brooke SA
Bailloed, Brad SH, SA
Bain, Jennifer A
Baird, Laura A
Baker Jr., Barry SH, A
Baker, Fred SH, LM
Baker, Owen SH, ALM
Bakken, Linda SA
Baldick, Karon SH, SA
Baldick, Stephen SH, ALM
Ball, Bev SH, LM
Ball, Clara V
Ballantyne, Jane SH, SA
Bamford, Bruce SH, SA
Bamford, Kate SH, SA
Bannatyne, David A
Baranieski, Hugh SH, SA
Baranieski, Linda SH, SA
Barby, Jim SH, ALM
Barfuss, Milo ALM
Barge, Ron SH, SA
Barker, Jay SH, SA
Barker, Pam SH, SA
Barkley, Blair V
Barlass, Lesley SH, ALM
Barlow, Happy ALM
Barnes, Leigh-Anne SH, SA
Barrett, Lani V
Barrett, Marion SH, SA
Barrington, Gordon SH, SA
Barritt, Angela SH, ALM
Bartelen, Clarence ALM
Bartlett, Grant V
Basarsky, Don SH, SA
Bates, Rick ALM
Batke, Alfred ALM
Batycky, Bill SH, SA
Baxter, Allan SH, SA
Baxter, Paula A
Beaton, Louise ALM
Beck-Edwards, Brenda SH, SA
Bedford, Judy SH, SA
Bednarik, John A
Bednarik, Lisa V
Beermann, Karl SH, SA
Beefus, Dale SH, SA
Bek, Travis V
Belan, Chris V
Bell, Andrew SH, SA
Bell, Don A
Bell, Herman SH, SA
Bell, Kelly SH, SA
Bellamy, Rick A
Belot, Dan SH, ALM
Benedictson, Richard SH, SA
Benjamin, Karin SH, SA
Benner, Beryl SH, SA
Bennett, Barry SH, SA
Bennett, Hazel V
Bennett, Kerrie SH, SA
Benning, Bernie SH, SA
Benning, Maureen SH, ALM
Bentley, Wally SH, SA
Berkhauer, Ilona V
2010 VOLUNTEERS

Beres, Garry SH, SA
Berg, Susanne A
Bergeson, Judy SH, SA
Berglund, Donald SA
Bergos, Barry A
Berini, Stephen A
Bertels, Frank SH, ALM
Bertram, Darlene SH, ALM
Best, Kay SH, SA
Besuijen, Ed V
Beveridge, Andrew A
Beverley, Gareth ALM
Bewley, John SH, SA
Bewley, Tara SH, SA
Billington, Rick SH, ALM
Bischoff, Russ A
Bishop, Leanne SH, SA
Bissell, Judy SH, SA
Bittner, Sharon SH, SA
Black, Cliff SH, ALM
Black, Michael SH, ALM
Blackburn, Jim ALM
Blair, Douglas A
Blake, Niki V
Blood, Kathy SH, SA
Blue, Bev SH, SA
Boake, Bill SH, LM
Boake, Bud SH, LM
Bokenic, Jodi SH, SA
Bock, Andre A
Bodnar, Marilyn SH, A
Boisjoli, Sherry ALM
Boisjolie, Dave SH, A
Bondarchuk, Alex SH, SA
Bonk, Shari V
Bonke, Les SH, SA
Bonnycastle, Dick A
Boomer, Barbara ALM
Borland, Bob ALM
Borrow, Patricia SH, SA
Boskers, Harm SH, SA
Botkin, Dave A
Botsford, Tammy SH, A
Bouchkout, David A
Bourassa, Trevor V
Bourne, Christopher SH, SA
Boutestein, Jarrett SA
Boutette, David V
Bowlen, Maureen SH, LM
Bowman, Mark A
Bowman, Murray SH, SA
Boyce, Carol SH, SA
Boyce, Don SH, ALM
Boyce, Gwen SH, SA
Boyce, Jane A
Boyer, Colleen SH, ALM
Boyle, Randy A
Boyle, Rick SH, SA
Boyne, Judy V
Brachman, Kirk SH, ALM
Bradley, Stu SH, ALM
Bradley, Tom SH, ALM
Brasso, Donna SH, SA
Brasso, Einar SH, LM
Braun, Ed SH, SA
Braun, Ilona SH, SA
Braun, Luanne SH, ALM
Braunwarth, Garry SH, ALM
Braunwarth, Leta SH, ALM
Brayton, Joyce SH, SA
Breakley, Alan SH, SA
Brenda, Doug SA
Brennan, Jim SH
Brennan, Mark V
Brewster, Amy SH, A
Brewster, Jim SH, SA
Brewster, Jolene A
Brewster, Robert SH, SA
Bridgewater, Lauren A
Brimacombe, Peter SH, SA
Broad, Judy SH, SA
Broadhurst, Michael SH, SA
Brock, Bruce SA
Bromley, Bill SH, SA
Bronconner, David SH
Brookes, Mike LM
Brookman, George SH, IPP
Brookwell, Gerry ALM
Brookwell, Mason A
Browarny, Allan V
Browarny, Walt SH, ALM
Brown, Diana ALM
Brown, Garth SH, ALM
Brown, Gordon ALM
Brown, Jack SH, LM
Brown, Jason SH, A
Brown, John SH, ALM
Brown, Nancy A
Brown, Trudy SH
Brown, Wayne A
Browne, Al SH, SA
Bryant, Leigh-Anne A
Bryant, Linda SH, SA
Bryant, Victor SH, ALM
Buchanan, Deborah SH, SA
Buchanan, Gary SH, SA
Buchanan, Guy SH, HLD
Buczis, Anita SH, SA
Buhler-Low, Jo-Ann SH, A
Builder, Brenda SH, SA
Bujold, Jessica V
Bukowski, Janet ALM
Bunka, Andrew SA
Burak, Doris SH, SA
Burgess, Sandra SH, SA
Burgess, Wayne SH, SA
Burke, Brian ALM
Burke-Gaffney, Elizabeth SH, SA
Burke-Gaffney, Kevin SH, SA
Burkinshaw, Killasandra V
Burns, Angela A
Burns, Greg SH, SA
Burns, John SH, SA
Burns, Larry SH, A
Burns, Rob SH, SA
Burns, Shelly SH, SA
Burrell, Gord SH, HLD
Burrell, Mary SH, SA
Burritt, Joe SH, ALM
Burwash, Les SH, SA
Burwash, Mary ALM
Burwash, Sue SH, ALM
Bury, Ben V
Busby, Greg A
Bushell, Beverley SH, ALM
Busse, Lynda SH, SA
Bussey, Gordon SH, HLD
Busst, Bill SH, SA
Busst, Jack SH, SA
Butler, Dale ALM
Butterfield, Michelle V
Button, Jim A
Bzeta, George SH, ALM
Bzeta, Judy SH, LM
Cadre, Rhonda ALM
Cain, Geoff A
Caines, Richard SH, SA
Cairns, Bob SH, HLD
Cairns, Gordon SH, SA
Cairns, Ken SH, LM
Calf Robe, Ed SH, SA
Callan, Lyne SH, ALM
Callihoo, Sean A
Cammaert, Pat SH, SA
Campbell, Brent V
Campbell, Doris SH, SA
Campbell, John SH, SA
Campbell, John C. SH, SA
Campbell, Kurt SA
Campbell, Laura ALM
Campbell, Linda SH, ALM
Campbell, Shannan SA
Campion, Lori SH, SA
Cannon, Dennis SH, SA
Cantafio, Dean A
Cantalope, Annette ALM
Cardiff, John SA
2010 VOLUNTEERS

Davison, Mike SH, SA
De Looze, Hennie SH, SA
Deakin, David A
Dean, Genevie SH, SA
Dean, Jim SH, ALM
Dear, Don SH, ALM
Debnam, Jess SH, SA
DeCaria, Angela SH, SA
DeCoste, Norm V
Decoux-Cozzi, Mark SA
Deeg, Roger ALM
Deeks, Kevin SH, SA
Degenstein, Peter SH, LM
Degenstein, Shirley SH, ALM
deHaan, Brian SH, SA
deHaan, Nick SH, SA
DeHekker, Diane A
Deloon, Rob SH, A
Delsnider, Sean A
DeMaere, Shauna SH, SA
Demmers, Ed SH, ALM
Dempsey, Hugh LM
Dempsey, Pauline SH, ALM
Dempson, Don SH, SA
Denis, Justin A
Denison, Robert SH, ALM
Dennis, Pat SH
Dennis, Sue SH, SA
Denoon, Barb SH, SA
Denoon, Norm SH, ALM
Derwent, Lorelei A
Deschamps, Wayne SH, SA
Desmarais, Georgia SH, SA
Desmarais, Rene SH, SA
Desmarais, Tom SH, SA
Desmeules, Dave A
DesRochers, Johnnie SH, SA
Dessario, Alyssa A
Dessario, Donald SH, SA
Deveson, Ross V
DeWit, Jamee SH, A
Dickie, Bryon SH, ALM
Dickinson, Dave SH, SA
Dickson, Myrna SH, SA
Dickson, Scott V
Didyk, Wayne ALM
Difley, Brent V
Diggens, Marlaire SH, SA
Dinning Hughes, Heidi SH, SA
Dinney, Alexandra A
Dinney, Bob SH, PP
Dinney, Jim SH, SA
Dixey, Denise A
Dixon, Dena SH, SA
Dixon, Howie SH, ALM
Dixon, Nicole SH, SA
Dixon, Toni SH, D
Dizep, Magda A
Dockery, Maureen A
Dodd, Arthur SH, ALM
Doepker, Jennifer A
Doerffer, Erin V
Dofka, Al V
Doherty, Brian SH, SA
Doherty, Louise A
Doiron, Jan SA
Doiron, Lou SH, SA
Dokken, Carolyn SH, ALM
Dokken, Jim SH, ALM
Dola, Dale SA
Dolan, Regan SH, SA
Dominick, George SH, SA
Domshy, Dennis SH, ALM
Donaher, Len SH, ALM
Donahue, Nimrod SA
Donaldson, Lynn V
Donnelly, Rick SH, SA
Doran, Jean ALM
Dorran, Steve SH, ALM
Dorsey, Dan V
Dorsey, Mary Lynn SA
Doten, Vern SH, ALM
Douglas, Carol SH, SA
Douglas, Anne ALM
Douglas, Ian SH, SA
Douglas, Joel A
Douglas, Lisa V
Douthwaite, Brian SH, SA
Downham, Wayne A
Downey, Cynthia SA
Downey, Deb SH, SA
Doews, Kristi SH, SA
Dowson, Wayne SH, SA
Doye, Joan SH, ALM
Doye, Joanne SH, SA
Doye, Kevin SH, ALM
Doye, Marylou V
Dragani, Joe SH, SA
Drage, Heather SH, SA
Drake, Barb A
Drake, Karyn SH, SA
Drake, Kevin SH, SA
Draper, Beth SH, SA
Drefko, Tracey A
Drefko, Troy A
Drever, Harry SH, SA
Drever, Jim ALM
Drinnan, Faye A
Drinnan, Sandy SH, SA
Driver, Jean SH, ALM
Drysdale, John A
du Berger, Brock SH, SA
du Toit, Che A
Duby, Clarende SH, ALM
Duffin, Charlie SH, SA
Duffin, Frank SH, SA
Duffy, Gail SH, LM
Duhamel, Suzanne A
Duke, Ed SH, SA
Duke, Sonja SH, SA
Duncan, Allen ALM
Duncan, Les ALM
Duncan, Randee SA
Duncan, Richard SH, ALM
Dundas, Lawrence V
Dunford, Anne ALM
Dunn, Andy A
Dunn, Holly SH, SA
Dunn, Jack ALM
Dunn, Laura V
Dunn, Maureen ALM
Dunn, Norma SH, SA
Dunne, Hugh SH, ALM
Dunnigan, Sean SH, ALM
Dunsmaur, Scotty SH, SA
DuPont, Bonnie A
Durant, Art SH, SA
Duret, Colain V
Durksen, Janet V
Durrant, Sandy SH, LM
Duszynski, Kyle V
Dutton, Joe SH, ALM
Dvorak, Darrell SH, A
Dvorkin, Harris SH, ALM
Dwyer, Georgianne SH, SA
Dyck, Bob SH, HLD
Dyer, Steven SH, SA
Dygert, Edi ALM
Dygert, Mike SH, SA
Dyson, Dave SH, SA
Dyson, Lynn SH, SA
Eades, Ken SH, ALM
Eagleson, C.J. V
Earl, Carl SH, SA
Earle, Thomas ALM
Eastcott, Florence ALM
Eastman, Lisa SH, SA
Eastman, Tamie SH, SA
Eby, Fran A
Eby, Orville SH, SA
Edge, Amanda A
Edge, Brian SH, SA
Edge, Edith SH, ALM
Edge, Judy SH, SA
Edwards, Eddy SH, A
Edwards, Len A
Edwards, M’Liss SH, ALM
Edwards, Steve HLD
Edworthy, Gene SH, SA
Edworthy, Marion ALM
Eggerer, Edwin SH, SA
Elder, Mac SH, SA
Elford, Clyde SH, SA
Ell, Darlene SH, SA
Ell, Derrick ALM
Ellingson, Don SH, SA
Elliot, Arley V
Elliot, Lisa A
Elliot, Susan SH, ALM
Ellis, Helen SH, SA
Ellis, Shane A
Elman, Bill A
Elman, Harold SH, SA
Elman, Laurence A
Emms, Karen SH, ALM
Enderton, Lianne SH, SA
Engler, Tanya A
English, Charles SH, ALM
Engstrom, Carol SH, SA
Engstrom, Edward SH, SA
Engstrom, Jackie SH, D
Enns, Ernest ALM
Eremenko, Ron ALM
Erhardt, Darcie A
Erickson, Milt SH, ALM
Erickson-Gess, Kathy SH, ALM
2010 VOLUNTEERS

Griffith, Art SH, SA
Griffith, Terry SH, SA
Griffiths, Ted SH, ALM
Grimm, Brian SH, SA
Grove, Ken SH, SA
Grove, Colleen V
Gruetzner, Sara-Jane SH, SA
Hagel, Allen SH, D
Hajash, Lorelei SH, ALM
Hak, Elizabeth A
Hall, Doug SH, SA
Hall, Gary ALM
Hall, Katherine SH
Halliday, Martin SH, SA
Halliday, Sean V
Halpen, Mary SH, ALM
Halpen, Patty ALM
Halpenny, Jay SH, SA
Halsell, Gail SH, ALM
Halsell, Ross SH, SA
Hamaliuk, Alan SH, ALM
Hames, Barb A
Hames, David SH
Hamilton, Bob SH, SA
Hamilton, Colton V
Hamilton, Darol SH, ALM
Hamilton, Diane SA
Hamilton, Gavin SH, ALM
Hamilton, Leslie SH, SA
Hamilton, Sharon SH, ALM
Hamilton, Tim V
Hamm, Courtney SH, ALM
Hammer, Hoss SH, ALM
Hammer, Lorne A
Handy, Larry A
Haney, Harry SH, ALM
Haney, Shannon SH, SA
Haney, Ted SH, SA
Hanley, Irene ALM
Hanley, Stuart SA
Hann, Gordon V
Hansell, Bob SH, ALM
Hansen, Joanne SH, SA
Hansen, Shawn SH, ALM
Hansen, Tim SH, SA
Hanson, Brian A
Hanson, Wayne SH, SA
Harbour, Donna SH, SA
Harcott, Bill SH, ALM
Harcus, Wilhelmina SH, SA
Harding, Peter SH, SA
Harper, Don SH, LM
Harper, Mike V
Harper-Pollitt, Debbie ALM
Harrington, Lorna SH, ALM
Harris, Brent A
Harris, Laurie A
Harris, Nikki SH, SA
Harris, Stewart SH, ALM
Harrison, Barry SH, ALM
Hartrop, Chris V
Harrow, Verna SH, SA
Hart, Lynn V
Hartall, Bill SH, ALM
Hartall, Wanda SH, ALM
Hartl, Poona V
Hartmann, Heather A
Hasnany, Mac SH, SA
Hasselfield, Vel SA
Hatton, Sandra ALM
Hauer, Craig SH, SA
Hauzer, Ernie SH, SA
Havens, Clint SH, SA
Hawes, Wendy SA
Hawkwood, Aurica SH, SA
Hawkwood, Todd V
Hayden, Bill SH, SA
Hayden, Vickie ALM
Haymour, Ramsey A
Haynes, Gwen A
Hays, Dan SH, ALM
Hayward, Sylvia SA
Haywood, Chris A
Hazlen, Elsie SH, SA
Hazellet, Kim V
Head, Jeannette SH, SA
Head, Jennifer SH, SA
Headley, Neville SH, SA
Healy, Allison V
Healy, Harold SA
Heckbert, Michelle A
Heerema, Phil SH, SA
Heine, Charles ALM
Heintz, Doris SH, SA
Heintz, Maria SH, SA
Hejduk, Beverley V
Helm, Rosanna ALM
Henderson, Doug SH, SA
Henderson, Patti SH, LM
Henderson, Scott SA
Hendrickson, Kevin SH, SA
Hendry, James V
Henke, David SH, SA
Hennessey, Carla V
Henry, Marlys V

WE PROMISE TO HELP YOUNG PEOPLE GROW INTO CARING AND INVOLVED CITIZENS
Henson, Nicole A
Hepburn, Bruce SH, SA
Hepton, Zoe SA
Herard, Rosalie SH, SA
Hermann, Dorothy SH, SA
Hernandez, Art SH, SA
Heskes, Justin SH, SA
Hess, Reid A
Hess, Archie ALM
Hess, Marmie SH, LM
Hess, Yvonne ALM
Hewitt, Thomas ALM
Hexham, Jeremy A
Hickey, Phil SH, SA
Hiebert, Kathy SH, SA
Hiebert, Robin V
Hildebrandt, Jack SH, LM
Hilderman, Jill ALM
Hill, Brian SH, SA
Hill, Shirley SH, SA
Hill, Terry SH, LM
Hill, Wayne ALM
Hills, June SH, SA
Hind, John SH, SA
Hind, Sonja V
Hinds, Ken SH, SA
Hinds, Marie-Anne A
Hironaka, Art SH, SA
Hironaka, Brent SH, SA
Hironaka, Cynthia A
Hirsche, Grant SH, SA
Hitchner, Robert SH, SA
Hlady, Mark SH
Hobbs, Bill SH, SA
Hobbs, Harry B. SH
Hobbs, Harry N. SH, SA
Hockley, Dallas SA
Hockley, Trudy SH, SA
Hodge, Brad SH, SA
Hodge, Curtis V
Hodgins, Stephanie V
Hodgson, Ryan SH, A
Hoeght, Judy SH, SA
Hofbauer-Orr, Brenda SH, ALM
Hogg, Kevin SH, SA
Holbrook, Garry SH, SA
Holbrook-Prevost, Season SA
Holgate, Jayne SH, ALM
Holland, Tannis SH, SA
Hollinger, Pamela SH, SA
Hollins, Michele A
Holloway, Eddie ALM
Holloway-Savoia, Pam SH, SA
Holm, Art SH, ALM
Holman, Len SH, HLD
Holman, Sally SH, D
Holmes, Paul SA
Holmgren, Wayne ALM
Holowachuk, Robert ALM
Holte, Trudy A
Holub, David SH, SA
Hone, Allison SH, SA
Hood, Noriennne SH, SA
 Hooks, John SH, SA
 Hoover, Bruce SH, SA
 Hope-Johnston, Sarah V
 Hopfner, Chris SH, SA
 Hopwood, Valerie V
 Hornby, Ron SH, ALM
 Horne, Sharon A
 Horsley, Paul V
 Horton, Donna SH, LM
 Hoskin, Bert ALM
 Houri, Bill ALM
 How, Barry SH, SA
 Howard, Ken ALM
 Howarth, Doreen ALM
 Howell, Ed SH, SA
 Howell, Kathy A
 Howes, Steve SH, SA
 Hoy, Nelson SH, LM
 Hoyme, Dan V
 Hubbard, Bruce ALM
 Hubbell, John ALM
 Huffman, Kelly SH, SA
 Hugard, Susanne SH, A
 Hughes, Fred SH, ALM
 Hughes, Laura SH, SA
 Hughes, Paul SH, SA
 Hughes, Rea SH, SA
 Hume, Brad SH, SA
 Hume, Nicole A
 Hume, Reagan SH, SA
 Hume, Shari A
 Humphreys, Greg SH, SA
 Humphreys, Pamela A
 Hunt, Ron ALM
 Hunt, Scott SH, SA
 Hunter, Andrea V
 Hunter, Angie SA
 Hunter, Karin SA
 Huntley, Jim SH, SA
 Hurd, Greg A
 Hurlburt, Brant SH, SA
 Hurlburt, Ken SH, ALM
 Hussey, Byron SH, D
 Hutchin, Paul SH, SA
 Hutchinson, Darlene SH, SA
 Hutchinson, Reid ALM
 Hutchison, Bev ALM
 Hutton, Hilary SH, SA
 Hutton, Jim SH, SA
 Hutzal, Jerry ALM
 Huyghe, Ken SH, SA
 Hyde, Janet ALM
 Hykaway, Connie V
 Hylton, Chris SH, SA
 Hymas, Bob SH, HLD
 Hymas, Deen SH, LM
 Hymas, Rod SH, ALM
 Iantkow, Tyler V
 Iles, Marshall SH, SA
 Illingworth, Marie SH, ALM
 Ilsley, Heather A
 Ingram, Robin SH, SA
 Innanen, Kate V
 Innes, June-Marie SA
 Iredale, Geoff SH, ALM
 Irene, Katie A
 Irene, Lee A
 Irvine, Will SH, SA
 Irving, Laurie A
 Irvin, Art SH, SA
 Irvin, Carol SA
 Irwin, Ian SH, HLD
 Irwin, Ron ALM
 Isaacs, Bev SH, SA
 Isakelit, Jane A
 Isakelit, Matthew V
 Isakelit, Michael SH, SA
 Isley, Heather V
 Isotti, Jen V
 Israelson, Tara V
 Iversen, John SH, SA
 Iversen, Rita SH, SA
 Jackson, Bill SH, SA
 Jackson, Dorothy SH, ALM
 Jackson, Jeff SH, ALM
 Jackson, John V
 Jackson, Judith A
 Jackson, Karen SH, SA
 Jackson, Pat SH, SA
 Jackson, Patrick V
 Jackson, Robert ALM
 Jackson, Ron SA
 Jackson, Sherry SA
 Jackson, Todd SH, SA
 Jacob-Toews, Laurie SH, SA
 Jacobson, Doran SH, ALM
 Jacques, Don ALM
 Jacques, Nell LM
 Jaffer, Shane A
 Jamault, Bert A
 James, Cathie ALM
 James, Connie SH, SA
 James, Dave SH, SA
 James, Kathie SH, A
 James, Kaye SH, SA
 James, Mike A
 James, Patti Anne SH, SA
 James, Ron SH, SA
 James, Wes SH, SA
 Jamieson, Doug SH
 Jamieson, Jeff SH, ALM
 Janko, William SH, SA
 Jansen, Ted SH, ALM
 Jaques, Diane SH, SA
 Jarvis, Roger SH, PP
 Jasinski, Eugene V
 Javier, Jeff SA
 Jeal, Ted V
 Jenkins, Bob SH
 Jenkins, Debbie V
 Jenkins, Jim SH, SA
 Jenkins, Lee SH, ALM
 Jenkins, Russ V
 Jennings, Roy SH, ALM
 Jensen, Bob ALM
 Jensen, Christie A
 Jensen, David V
 Jensen, Jennifer A
 Jensen, Merle V
 Jepson, Steve A
 Jessiman, Janet SH, SA
 Jewitt, Ann SH, SA
 Jinnah, Al-Noor SH, SA
2010 VOLUNTEERS

Johns, Jeff A
Johnsen, Lisa SA
Johnson, Greg SH, SA
Johnson, Gus SH, SA
Johnson, Gustin SH, SA
Johnson, Keith SH, LM
Johnson, Mary ALM
Johnston, Brian SH, SA
Johnston, Brian R. SH, ALM
Johnston, David SH, ALM
Johnston, Isobelle ALM
Johnston, Murray SH, SA
Johnston, Patricia SH, SA
Johnston, Terry SH, SA
Jonassen, Amund SH, LM
Jonassen, Pam SH, SA
Jones, Brian SH, ALM
Jones, Clarence SH, SA
Jones, Dayna V
Jones, Karen SH, SA
Jones, Keith SH, SA
Jones, Keith B. SH, SA
Jones, Lorraine SH, SA
Jones, Marvin SH, SA
Jones, Ray SH, HLD
Jonsson, Sandra V
Joorisity, Shirley SH, SA
Jopp, Robert SH, SA
Jorawsky, Jim SH, SA
Jorgensen-Bell, Tanya SH, SA
Joudrey, Rose V
Journeay, Doug A
Joyce, Raymond SH, SA
Jubb, Avery SH, ALM
Judd, Glen SH, SA
Judd, Reg SH, SA
Juhaszh, John SH, ALM
Juul-Hansen, Ivan SH, SA
Kaiser, Marilyn SH, SA
Kaiser, Wilf SH, SA
Kalman, Kal V
Kalyuchuk, Cathy SH, ALM
Kanderka, Colleen V
Karch, Gordy SH, SA
Karr, Avril SH, A
Kaufmann, Bill SH, ALM
Kaun, Sabrina V
Kavanagh, Paul SH, A
Kavanaugh, Cory SA
Kavanaugh, Ken SH, SA
Kay, Emily V
Kazakoff, Dianne SH
Kearns, Sheila SH, SA
Kearns, Sheila ALM
Kell, Dan SH, SA
Kelland, Susan A
Kellington, Sean A
Kelly, Bryan A
Kelly, Marion SH, SA
Kelly, Marise SH, SA
Kemlo, Alison SH, SA
Kemp, Gerry SH, ALM
Kempainen, Leah SH, SA
Kennedy, Dorothy SH, SA
Kennedy, John SH, SA
Kennedy, Peter SH, SA
Kennema, Jan V
Kenworthy, Shauna ALM
Kerby, George SH, ALM
Kerr, Arnelle SH, SA
Kerr, Bob SH, SA
Kerr, Dianne A
Kerr, Sheila ALM
Keshavjee, Sam SH, SA
Kewley, Bill ALM
Kewley, Maureen ALM
Khoury, Andrea SH, SA
Ki, Wai A
Kidd, Alan SH, SA
Kilroe, Ken SH, SA
Kimmel, Brian SH, SA
Kinas, Jenny SH, SA
Kindrasky, Bev ALM
Kings, David ALM
King, Karin SH, SA
King, Kate V
King, Ken SH, ALM
Kinloch, Ella V
Kirk, Stacy SH, SA
Kisilevich, Denise SH, SA
Kittleson, Dean A
Kitz, Joan SH, SA
Kitzul, Grant ALM
Klasky, Bill SH, SA
Klasky, Bud SH, SA
Klein, Eva V
Klein, Kevin A
Klein, Michele A
Klein, Ralph HLD
Klys, Jim ALM
Knapp, Victoria SH, SA
Knapton, Dave V
Kneller, Tammy V
Knight, Brenda SH, SA
Knight, Bruce ALM
Knight, John SH, SA
Knorr, Maggi SH, SA
Kochan, Amanda A
Kollewijn, Hans SH, SA
Kollewijn, Joan SH, SA
Kolstad, Kate SH, SA
Komsitsch, Debbie SH, SA
Konachowicz, Krysta A
Konschuck, Larry V
Konschuck, Shawn SH, SA
Konschuck, Wendy SH, SA
Koop, David SH, SA
Koper, Lawrence SH, SA
Kors, Sophy V
Kortgaard, Joyce SH, ALM
Kovitz, Jeff SH, ALM
Kozak, Fredrick SH, SA
Kozan, Jennifer V
Krahn, Peter SA
Krahn, Susanne SA
Kralka, Dan SH, SA
Kranenburg, Lane SH, SA
Krawec, Randy SH, SA
Kraychych, Cameron SA
Krebs, Darwion SH, SA
Kristinson, Ray SH, ALM
Krivak, Derek SH, SA
Krivak, Lorette A
Kroeker, Richard SH, A
Kruyssen, Glenn SH, SA
Kryczka, Karen SH, ALM
Kryczka-McNear, Bev ALM
Kumar, Cynthia SH, SA
Kung, Victoria SA
Kurtzweg, Vanessa ALM
Kuzyk, Richard A
Kwan, Rita V
Kwong, Greg V
Kyle, Doug SH, SA
La Barre, Allan ALM
Laatsch, Murray A
LaBrash, Paul ALM
LaBrie, Holly SH, SA
Lacey, Car A
Lacey, Lori SH, SA
Lachman, Barbara ALM
Lacombe, Kristel SH, A
Laidlaw, Bob SH, PP
Laidlaw, Joyce SH, SA
Laidlaw, Rob SH, D
Laing, Laura SH, A
Laird, Doug A
Laird, Jo A
Laird, Robert V
Lamont, Lisa ALM
Lamoureux, Paul ALM
Lamport, Brad SH, ALM
Lane Goodfellow, Cathy SH, SA
Lane, Tim A
Lang, Dan SA
Lang, Pam SH, HLD
Langford, Harry SH, HLD
Langford, Joan SH, LM
Langford, Klaske A
Langlois, Gaston SH, SA
Lantz, David SH, SA
Lantz, Kacey A
LaPointe, Tracy SH, SA
Larsen, John SH, SA
Larsen, Kevin A
Larson, David SH, SA
Larson, Jim SH, SA
Larson, Pat SH
Larson, Patricia SH, SA
Larson, Terry SH, SA
Larway, Helene SH, SA
Latour, Dorothy ALM
Latus, Richard SH, ALM
Lauder, David SH, SA
Lauder, Dianne SH, ALM
Laursen, Linda A
Laustsen, Ken SH, SA
Laustsen, Loraine SH, SA
LaValley, Gary SH, SA
Lavender, Tara V
Lawless, Maureen SH, SA
Lawrence, Bruce SH, SA
Lawson, Wayne SH, ALM
Lawton, David A
Le May, Anthony V
Leahy, Kevin A
Leard, Scott SH, ALM
Leary, Howard SH, LM
LeBlanc, Sandra SH, SA
LeBlanc, Stella A
LeBoeuf, Gary SH, SA
LeBourveau, Linda A
Lee, Danielle SH, SA
Lee, Darren SH, ALM
Lee, Debbie SH, SA
Lee, Donald ALM
Lee, Edmond SH, SA
Lee, Gary V
Lee, Gary R. SH, SA
Lee, John SH, SA
Lee, Laura SA
Lee, Ron SH, ALM
Leffley, Eileen SH, ALM
Legault, Tony SH, SA
LeGet, Chris SH, HLD
Lehr, Les SH, SA
Leigh, Ron ALM
Leighton, Barry SH, SA
Leitch, Robert SH, ALM
Lemire, Julie SH, SA
Lengsfeld, Hans ALM
Lennox, Al SH, SA
Lennox, Michelle V
Lennox, Ross SH
Leroux, Carole SH, SA
Leslie, D’Arcy V
Letourneau, Richard A
Leusink, Jennifer V
Levangie, Nick A
Lever, Myra A
Levitt, Fred SH
Lewis, Earl SH, SA
Leys, Alan SH, SA
Libin, Al SH, SA
Liegman, Ed SH, ALM
Lilja-Wilson, Carla V
Lindstein, Angie SH, SA
Link, Allyson ALM
Linklater, Suzanne ALM
Liskowich, Trevor SH, SA
Litke, Elaine SH, ALM
Littke, Zen SH, SA
Little, Dianne SH, SA
Little, Norman SA
Liukaitis, Ed V
Lively, Allan SA
Livingstone, Wendy SH, SA
Lloyd, Bill SH, ALM
Locke, Christopher A
Lock, Carissa A
Locke, Charlie SH, SA
Locke, Louise SH, SA
Lockwood, Garth SH, A
Lockwood, Stephen SH, ALM
Loeppky, Syd A
Loewen, Katherine ALM
Lovney, Carol SH, SA
Longeway, Dave ALM
Longeway, Eric SH, LM
Longman, Connor A
Longman, Gerry SH, SA
Longman, Patricia SH, SA
Longmuir, Val SH, ALM
Loor, Clinton SA
Loor, Karen SA
Loree, Lori A
Louden, Judy ALM
Loughed, Dave SH, SA
Loughed, Peter SH, HLD
Love, Jean A
Love, Mike V
Lovig, Rob SH, ALM
Lovse, Marg SH, SA
Low, Mike SH, SA
Luchsinger, Brian SH, SA
Lucyshyn, Murray V
Luft, Richard SH, SA
Luke, Tanya A
Lukey, Orest SH, LM
Lund, Joe ALM
Lundago, Robert A
Lundago, Tracy SH, SA
Lundberg, Stacie SH, SA
Lutz, Jackie SH, SA
Lutz, Jim SH, SA
Lutz, Katie SH, A
Luxford, Paul SH, SA
Lyle, Candace SA
Lyle, Mark SH, A
Lyle, Rick SH, SA
Lyon, Wayne SH, SA
Lyon, Wendy SH, SA
MacAdams, Laurie V
MacDonald, Brian SH, SA
MacDonald, Bruce SH, SA
MacDonald, Dan SH, SA
Macdonald, Howard SH, HLD
Macdonald, Stu SH, LM
MacDunnell, Rhiannon V
MacEachern, Nancy SH, SA
MacFarlane, Craig SH, SA
MacFarlane, Cynthia SH, SA
MacFarlane, Jennifer V
MacInnes, Richard SH, HLD
MacInnis, Don ALM
MacIntyre, Amanda SA
Mackasey, Patrick V
Mackay, Heather SH, SA
Mackay, Murray SH, SA
Mackellar, Lucille ALM
Mackenzie, Amanda SH, SA
Mackenzie, Dean SH
Mackenzie, Judy SH, SA
Mackenzie, Leanne SH, SA
MacKenzie, Michelle SH, SA
MacKenzie, Susan A
Mackie, Doug SH, LM
Mackie, Karen SH, A
Mackin, Bill SH, SA
MacKinnon, Grant SA
Mackintosh, Lachlan ALM
MacLaren, Suzanne A
MacNeil, Jim A
Madson, Arron SH, SA
Maertens-Poole, Carole Anne SH, SA
Magee, Neill SH, SA
Magnon, Arlene ALM
Magnuson, Tom ALM
Mahadeo, Lisa V
Maier, Marietta A
Maier, Stephanie A
Mailman, John SH, SA
Mailman, Maggie A
Main, Evelyn SH, SA
Major, Steve SH, SA
Maki, Claudia A
Maki, Linda SA
Makson, Sarah A
Malenica, Peter SH, SA
Mallette, Scotty SH, SA
Malin, Gerry SH, SA
Mallabone, Guy ALM
Mallabone, Joan SH, SA
Maller, Dave SA
Maloney, Jack SH, SA
Mamuch, Gary SH, SA
Manarey, Bill ALM
Mandeville, Bryan SH, SA
Mannas, Walsh V
Many Guns, Doris ALM
Markkanen, Brian SH, SA
Markowsky, Sandy SH, SA
Marshall, Bill SH, ALM
Marshall, Ed SH, ALM
Marston, Jan ALM
Marston, Maureen SH, SA
Martin, Alina A
Martin, Chance A
Martin, Dick SH, ALM
Martin, Fraser SH, SA
Martin, Greg SH, SA
Martin, Moyra SH, SA
Martin, Todd SH
Martindale, Shannan SA
Martinson, Ryan SA
Marty, Ian A
Martz, Warren ALM
Marx, Doris SH, ALM
Masters, Jana SH
Mate, Jorge SH, ALM
Matheson, Tom SH, ALM

WE PROMISE TO BE A LEADER IN SETTING THE HIGHEST STANDARDS FOR ANIMAL CARE
2010 VOLUNTEERS

Matthews, Chris SH, ALM
Matthews, Geoff SH, SA
Matthews, Kay ALM
Matthews, Kim SA
Matthews, Rob SH, PP
Matthews, Tim ALM
Matthews, Tom ALM
Matticks, Geoff SH, SA
Matuska, Ron SH, SA
Mawer, Adam A
May, Dan SH, SA
May, Ron SH, SA
Maynard, Tina ALM
McAllister, Patrick SA
McArthur, Doreen SH, SA
McBride, Jim SH, ALM
McBride, Rod SH, HLD
McCabe, Tom SH, ALM
McCafferty, Brenda ALM
McCullum, Joan SH, SA
McCarty, Larry SH, SA
McCaughey, Glen SH, SA
McCaulley, Ted ALM
McClellan, Dale SH, SA
McClellan, Grace SH, SA
McClellan, Reg SH, SA
McClellan, Shirley HLD
McClelland, Craig SH, SA
McClelland, Keith SH, ALM
McCollister, Gus SH, SA
McConnell, Kim SH, SA
McCorquodale, Larry SH, ALM
McCosh, Ron SH, SA
McCosh, Ryan V
McCuaig, Bob SH, SA
McCune, Pat SH, SA
McDaniel, Rod SH, HLD
McDermid, Dan A
McDonald, Alan SH, SA
McDonald, Bruce SH, SA
McDonald, Carol SH, SA
McDonald, Dawn V
McDonald, Don SH, LM
McDonald, Glenn SH, ALM
McDonald, Scott A
McDonough, Steve SH, D
McDonough, Terry SH, SA
McDougall, Mike SH, ALM
McGannon, Patrick A
McGowan, Gil SH, ALM
McGregor, Don SH, SA
McGregor, Kim SH, SA
McInnis, Ken SH, ALM
McInnis, Ryan A
McIntyre, William SH, ALM
McIver, Ric SH, A
McIvor, Jack ALM
McIvor, Mike SH, SA
McKay, Carol SH, ALM
McKay, Jack SA
McKay, Lois V
McKay, Melissa ALM
McKay, Scott ALM
McKendry, Roxanne SH, SA
McKenna, Darilyn ALM
McKenster, Kirsten V
McKey, Michael SH, SA
McKinnon, Allison SH, ALM
McKinnon, Colin SH, SA
McKinnon, Don SH, SA
McKinnon, Jane SH, SA
McKinnon, Scott A
McKinnon, Teri SH, D
McLaren, Herb SH, SA
McLaren, Barbara ALM
McLaren, Wayne SH, LM
McLean, Elfie SH, ALM
McLean, Janet SH, SA
McLean, Joan ALM
McLellan, Neil ALM
McLellan, Sheila SH, SA
McLeod, Lynn SH, SA
McLeod, Rod SH, SA
McLeod, Troy V
McMahon, Terry ALM
McMan, Dwayne A
McMann, Patrick V
McMann, Sandy A
McMaster, Cherie V
McMillan, Ian SH, SA
McMillan, Les SH, SA
McMorris, Rob A
McMurray, Erin A
McNamara, Carol SH, ALM
McNeill, Kirk SH, SA
McNeill, Ray SH, A
McNeill, Terry V
McNichol, Jason V
McPherson, Carol SH, SA
McTaggart, Donna V
McVeain, Bruce SH, LM
McVicar, Jeanine SH, ALM
McWilliam, Melissa V
Meadows, Patricia SH, SA
Meating, Bob SH, SA
Melbourne, John SH, SA
Melchior, Ron SH, SA
Menkena, Gerry V
Melnychuk, Alex ALM
Melville, Joanne A
Melville, Judi SH, SA
Mercer, Debra A
Mercer, Jeff V
Merrick, Bernice SH, ALM
Merrick, Bob SH, ALM
Merrill, Roberta SH, SA
Meyers-Foreman, Janice ALM
Meyers-Foreman, Janice ALM
Mezzarobba, Marilyn SH, ALM
Michaels, David SH, ALM
Mick, Lorne SH, ALM
Middleton, Dave SH, SA
Middleton, John SH, SA
Millar, Roberta SH, SA
Miller, Aaron A
Miller, Andrea V
Miller, Bev SH, SA
Miller, Dave A
Miller, Don SH, SA
Miller, Jamie SA
Miller, Jennifer V
Miller, Lindsay SH, SA
Miller, Pam ALM
Miller, Tracey V
Milligan, Jim SH, SA
Million, Rodney V
Millions, Tara V
Mills, Bonny ALM
Mills, Brett SA
Mills, Paul SH, SA
Milne, Marlie ALM
Milner, Justine A
Milton, Helen SH, SA
Miz, Lorne A
Miner, Dorothy SH, SA
Ming, Dennis SH, SA
Minnes, Patsi SH, HLD
Minue, Jamea V
Mirdoch, Julie SH, SA
Mish, Bernie SH, SA
Mitchell, Esther SH, SA
Mitchell, George SH, LM
Mitchell, John SH, SA
Mitchell, Randy SH, SA
Mitchell, Scott V
Mitchell, Shirley V
Mitchell, Stacey A
Mitchell, Wilson V
Mix, Karen V
Mjolsness, Mary SH, ALM
Moffatt, Greg SH, SA
Moffatt, Peggy Sue A
Moffitt, Barry SH, SA
Moffitt, Cheri A
Moir, Dianne SH, SA
Molinar, Courtland A
Molinar, Marnie SH, SA
Monteith, Bill SH, ALM
Moody, Bob SH, SA
Moon, Graham SH, SA
Moore, Bob SH, ALM
Moore, Don SH, LM
Moore, Fred SH, ALM
Moore, Greg SH, SA
Moore, Jim SH, SA
Moore, Jody SH, SA
Moore, Ken SH, PP
Moore, Kirk SH, SA
Moore, Tom V
Moore, Wayne SA
Morasch, Loyde SH, SA
Morgan, David SH, SA
Morgan, Robert SH, ALM
Morin, Yves V
Morison, Rod A
Morison, Sheila SH, SA
Morissette, Ron ALM
Moroz Clarke, Janet SH, A
Morozoff, Lloyd SH, SA
Morrill, Bill SH, ALM
Morrill, Cherlyn SH, SA
Morrill, Salena V
Morris, Erin V
Morris, Norm ALM
Morrison, Alexander SH, SA
Morrison, Graydon SH, ALM
Morrison, Kim SH, SA
Morrison, Murray SH, SA
Morsky, Marsha SH, SA
Morstad, Caia A
Morton, Ray ALM
Mosher, Nicole A
Moulton, Heather A
Mouser, Ross SH, LM
Mowat, Don A
Mryglod, Glenn SH, SA
Mryglod, Marlene SH, SA
Mueller, Gladys SH, SA
Muir, Austin A
Muir, Leigh SH, SA
Mulji, Imran V
Mullan, April A
Mullett, Roy SH, ALM
Mulyk, Brenda SH
Mundie, Drew SH, SA
Munro, Al SH, ALM
Munro, Alexander V
Munro, Barry SH, A
Munro, Jim SH, SA
Munro, Shannon SH, SA
Munstermann, Chris SA
Munstermann, Melvin SH, SA
Muri, Welland SH, SA
Murphy, Joanne SH, ALM
Murphy, Karen SH
Murphy, Kelly SH, SA
Murphy, Maureen A
Murphy, Paul SH, ALM
Murray, Bobbi V
Murray, Brian ALM
Murray, Chris SH, SA
Murray, Diane A
Murray, Russell A
Musich, Rudy SA
Musselwhite, Cherie SH, SA
Musselwhite, John SH, SA
Myers, Cheryl SH, SA
Myketyn, Eric SH, ALM
Myketyn, Kathy SH, ALM
Naegeli, George SH, ALM
Nahachewsky, Tammy SH, SA
Nakama, Marilyn A
Napke, Stephanie SH, SA
Neal, Douglas A
Neis, John SH, SA
Neis, Joyce SH, SA
Neis, Tim SH, SA
Neis, Todd SH, SA
Nelles, Frank SH, SA
Nelson, Bill A
Nelson, Doug SH, SA
Nelson, Heather V
Nelson, Kevin ALM
Nelson, Patti V
Nelson, Ralph ALM
Nelson, Val SH, SA
Nenshi, Naheed D
Nesslebeck, Barbara SH, ALM
Netherton, Lindsey A
Neufeld, Barbara A
Neufeld, Jenny V
Neuman, Pat ALM
Newbold, Jane V
Newby, Wayne ALM
Newman, Gillian SH, SA
Newman, Paul SH
Newman, Peggy SH, SA
Newman, Peter SH, ALM
Niblock, Leanne SH, SA
Nicholls, Jon SH, SA
Nicholls, Pepper ALM
Nickel, Clarence SH, SA
Nickel, Kathaleen SH, ALM
Nicoll, Holly V
Niederwieser, Harold ALM
Nield, Bill SH, SA
Nielsen, David SH, SA
Nikiforuk, De’Ann A
Nimmo, Bryce SH, ALM
Noble, Ric A
Noble, Todd A
Noonan, Alexandra SH, SA
Norcross, Don SH, SA
Norrie, Jennifer A
Northcott, Grant A
Northcott, Maggie V
Nott, Carla V
Nutall, Connie A
Nutter, Kristina A
O’Connor, Ginny V
O’Connor, Graham SH, HLD
O’Connor, Judy ALM
O’Connor, Larry SH, HLD
O’Connor, Michael SH, D
O’Connor, Mike SH, SA
O’Connor, Sandy SH, SA
O’Connor, Stuart SH, A
O’Leary, Thomas SH, D
Oatway, Don SH, SA
Oberg, Margaret SH, SA
Oblak, Kathy SH, SA
Oelke, Ken SH, SA
Olasker, Sonny SH, SA
Olness, Don V
Olson, Scott V
Ondrik, John ALM
O’nerheim, Dan V
O’nerheim, Joan ALM
Opsal, Cindy SH, SA
Orchard, Peggy ALM
Ornburn, Marilyn SH, ALM
Orr, Lea SH, ALM
Orr, Richard SH, ALM
Orsulak, Robin V
Orysiuk, Wendy A
Osborne, Barbara SH, SA
Oseen, Shauna ALM
Osler, Jock SH, SA
Oslers, Will SH, SA
Ostashower, Shirley A
Owad, Don SH
Owad, Judy ALM
Owen, Jeff SH, SA
Owens, Tom ALM
Paget-Turcotte, Twyla SH, SA
Pallesen, Peter SH, SA
Palmer, Cec SH, SA
Palmer, David SH, A
Palmer, Ella SH, SA
Palmer, Jim SH, ALM
Palmer, Rose SH, ALM
Panes, Ann SH, ALM
Pappas, K.C. SH, SA
Pappas, Stephani V
Paradis, Jim SH
Pardo, Cindy SH, SA
Park, Aaron A
Park, Bob SH, SA
Park, Beverley V
Parker, Drew A
Parker, Flo V
Parker, Karen SH, SA
Parker, Shirley SH
Parkhill, Don SH, ALM
Parkin, Don SH, A
Parkinson, Cheyne A
Parry, Liz SH, ALM
Parsons, Don ALM
Paterson, Kristin A
Paton, Bert SH, ALM
Patran, Sherry A
Patterson, Amanda SH, SA
Patterson, Tony SH, ALM
Patterson, Wally V
Pattillo, Stuart V
Pazdor, Philip SH, ALM
Peace, Jim V
Peacock, Jack LM
Peake, Colleen SH, ALM
Pearce, Gordon SH, PP
Pearce, Toni V
Pearson, A.J. SH, SA
Pearson, Leah A
Pearson, Pat SH, SA
Pearson, Rob V
Pearson, Robert SH, ALM
Peckham, Travis SH, SA
Pedden, Allan SH, SA
Pedersen, Annemarie SH, SA
2010 VOLUNTEERS

Pedersen, Wendy ALM
Pederson, Jean A
Peers, Dana SH, SA
Peers, Rick SH, ALM
Pelletier, Marylyn ALM
Pendrel, Annice ALM
Pendrel, John SH, SA
Penney, Fiona SH, SA
Penner-Collins, Denise SH, SA
Penny, J.C. SH, A
Peplinski, Jim SH, ALM
Percival, Trina SH, SA
Perizzolo, Rudy SH, SA
Perry, Dale SH, ALM
Pestun, Janice SH, SA
Peters, Leigh SH, SA
Peters, Nancy SH, A
Peters, Rob SH, SA
Peterson, Judy V
Peterson, Rod SA
Peterson, Susan SH, SA
Petrie, Leslie SH, ALM
Petropoulos, Maureen SH, A
Petryk, Pat SH, ALM
Pezdric, Ray A
Phibbs, Casey V
Phillips, Coleen A
Phillips, Dave SH, SA
Phillips, Janelle V
Phillips, Ross SH, HLD
Phoenix SA
Piddle, Paul SH, SA
Piercy, Lauren A
Piers, Bill SH, SA
Piers, Susanne ALM
Pigeon, Ken V
Pigott, Maryann SA
Pike, Gary V
Pilling, Gary SH, SA
Pilling, Jim SH, SA
Pilling, Merv SH, SA
Pipe, Angela A
Piper, Michael A
Pitt, Judy SH, SA
Pittman, Mac SH, SA
Planche, Don SH, SA
Planche, Jeannie A
Plaskon, Lubo V
Platt, Donna SH, ALM
Platt, Gordon SH, ALM
Platz, Anne SH, SA
Plunz, Dave V
Poffenroth, Bob SH, HLD
Poffenroth, Donna SH, ALM
Pogue, Bob SH, SA
Pokrandt, Dave SA
Polis, Gord V
Polischuk, Debbie SH, SA
Pollard, Sheri A
Pollock, Bonnie ALM
Polowick, Marlin ALM
Polson, Paul SH, D
Pon, Patti V
Pope, David SH, SA
Popik, Leon B. SA
Popik, Leon C. SH, SA
Porteous, Duncan A
Porter, Arlene SH, ALM
Porter, Bill SH, HLD
Porter, Ray SH, ALM
Postlewaite, Don SH, LM
Postlewaite, Scott SH, SA
Pottinger, Leanne A
Poulsen, David V
Poultney, Patricia SH, SA
Pound, Tracy A
Powder, Kevin SH, SA
Powers, Jim SH, SA
Powerless, Jessica V
Poyen, Joack SH, SA
Pratt, Shannon V
Preece, Derek ALM
Presley, Christel SH, SA
Presley, John SH, SA
Prettie, Andy SH, SA
Price, Al SA
Price, John SH, SA
Price, Stacy SH, SA
Pringle, Bertram SH, SA
Pringle, Sandra ALM
Pritchard, Collin SH, SA
Pritchard, Janet V
Pritchard, Vicky SH, ALM
Proceviat, Ashley SH, SA
Prodan, Dean ALM
Prodan, Hugh SH, ALM
Proskie, Joe SH, SA
Proskow, Darrol SH, SA
Proskow, Morris SH, ALM
Provoost, Cindy V
Prudhomme, Tara V
Puffer, Bruce A
Purcell, Gordon SH, SA
Purdy, Alexander A
Purdy, Carl SH, ALM
Purdy, Glen SH, SA
Purdy, Kirk SH, ALM
Purdy, Robert A
Purdy, Storm ALM
Pyke, David SH, SA
Quarrie, Ron ALM
Quinney, Bill SH, ALM
Raby, Stephen SH, SA
Racher, Garth SH, ALM
Ralston, Brenda SH, SA
Ramsay, Graeme SH, SA
Ramsay, Mark A
Ramsay, Sarah A
Ramsden, Cathi V
Rasmussen, Heather SH, SA
Rasmussen, Jan V
Rawlyck, Donna SH, A
Rayner, Ruth Ann SH, SA
Reardon, Meghan A
Rebalkin, Darren ALM
Rebeyska, Frank SH, SA
Redmond, Bruce SH, LM
Reeb, Fred SH, SA
Reed, Jack A
Reeves, Barry V
Regehr, Pamela SH, SA
Reid, Jacqueline V
Reid, Stuart SH, SA
Reimer, Brian SH, A
Reimer, Terry A
Rempal, Garrett SH, SA
Repka-Willard, Shelley SH, ALM
Rescanski, Fred A
Reyes, Rizalyn V
Reynolds, Clive SA
Reynolds, Colleen SH, SA
Reynolds, David SH, SA
Reynolds, Ryan ALM
Rhodes, Darryl SH, ALM
Richards, Adele SH, SA
Richards, Mick SA
Richardson, Jill V
Richardson, Lee D
Richardson, Shannon A
Rieberger, Michael SH, SA
Riget, Ken V
Rimer, Barry SH, SA
Rimer, Luke SA
Risdon, Marlene SH, SA
Ritchie, Randy SH, ALM
Rivers, Joanne ALM
Roach, Joanne SH, SA
Roach, John SH, SA
Roach, Matt SH, SA
Robak, Brian SH, SA
Robak, Liliana SH, SA
Roberts, Donna SH, SA
Robertson, Carolyn A
Robertson, Garry SH, SA
Robertson, Jim SH, SA
Robertson, Pat SH
Robertson, Robert SA
Robin, Alistair A
Robinson Ladiges, Cathy SH, SA
Robinson, Carla ALM
Robinson, Dave SH, SA
Robinson, Gay SH, SA
Robinson, Jean SH, SA
Robinson, Matthew A
Robinson, Norma SH, SA
Robinson, Tyler SH, SA
Robinson, Val SH, HLD
Robinson, Wayne SH, ALM
Robinson, Wes SH, A
Robson, Dave SH, ALM
Roche, Barbara ALM
Rockafellow, Donna ALM
Rodgers, Lonnie SH, SA
Rodney, Dave D
Roe, Kerri SH, SA
Rogers, Mike SH, SA
Ronald, Brent SH, SA
Rook, Gordon SH, SA
Rooney, Jessica A
Rooney, Len SH, SA
Root, Karen SH, SA
Root, Mayne SH, SA
Roscoe, Dick SH, ALM
Ross, Bob SH, SA
Ross, Carl SA
Ross, Gill A
Ross, Heather V
Ross, Jack ALM
Ross, John SH, SA
Ross, Marilyn ALM
Ross, Mike SH, SA
Ross, Shirley SH, ALM
Ross-Albert, Alison SA
Rothwell, Bonnie V
Rourke, Mac ALM
Routley, Don SH, SA
Rowe, Ralph SH, LM
Rowley, Roger A
Roy, Bruce SH, SA
Roy, Cathy V
Royal, Cory A
Royal, Jack V
Royal, Ted SH, ALM
Royle, Peggy A
Rudd, Dave SH, SA
Ruddell, Terry ALM
Rude, Kevin SA
Rule, John SH, SA
Rule, Lynn SH, ALM
Runcie, Garnet SH, SA
Russell, Dan SH, SA
Russell, Erin A
Russell, Ken SH, LM
Rusted, Brian SH, SA
Rutherford, Cindy V
Rutherford, Keith SH, SA
Rutherford, Marty V
Rutherford, Paul SH
Rutley, Alexandra V
Rutley, Howard ALM
Rutz, Barry V
Ruzicka, Colleen A
Ryder, Larry SH, SA
Sabo, Russ SH, SA
Sadlowski, Michelle V
Sadowski, Rob SH, ALM
Saguez, Carole SH, SA
Sahs, Dennis SH, SA
Sailor, Stan SH, LM
Saklofske, Harold ALM
Salomons, Gordon SH, ALM
Salomonson, Ron V
Sampson, Tom SH, SA
Samulak, Shauna SA
Sanden, Al ALM
Sanders, Myra A
Sanderson, Greg SA
Sanger, Neil SH, SA
Sargeant, Donna SA
Sattin, Allan SH, ALM
Sattin, Rachel V
Saucier, Heather SH, SA
Saunders, Alf SH, SA
Saunders, Bill SH, SA
Saunders, Fred SH, SA
Saunders, Steven SH, ALM
Sauter, Doug V
Sautner, Linda ALM
Savage, Garry SH, SA
Savoia, Gino V
Sawatzky, David V
Sawchuk, Dianne ALM
Sawchuk, Ron ALM
Sawley, Jackie V
 Scheirman, Brian SH, ALM
 Scheirman, Trevor A
 Scheurkogel, Ron V
 Child, Olive ALM
 Schmaltz, Doug SH, SA
 Schmeiler, Leslie A
 Schmid, Karin V
 Schmiedchen, Gay SH, SA
 Schneider, Bradley V
 Schneider, Jack SH, ALM
 Schneider, Jessica SH, SA
 Schneider, Jr., Jack SH, SA
 Schneider, Mark SA
 Schofield, Maggie SH, SA
 Schreiner, Duane SH, ALM
 Schroeder Church, Marion A
 Schroeder, Brock A
 Schuelke, Lara SA
 Schuh, Rick SH, SA
 Schultz, Barb ALM
 Schultz, Tom ALM
 Schultz, Maureen SH, SA
 Schwarz, Bob ALM
 Schwegler, Ron SH, ALM
 Scobie, Shannan SH, SA
 Scott, Bob SH, SA
 Scott, Craig V
 Scott, John SA
 Scott, Peter SH, ALM
 Scott-Brown, Diane ALM
 Scrivens, Adrian V
 Scrivens, Donna V
 Seabrook, Keith SH, SA
 Seabrook, Spencer V
 Seaman, Donna V
 Searle, Sandy A
 Sears, Bev SH, ALM
 Sears, Larry V
 Sedgwick, Victoria A
 Seifert, Jim SH
 Seifert, Opal SH, LM
 Seitz, Blaine SH, SA
 Selgensen, Eric SH, ALM
 Selgensen, June SH, ALM
 Sellar, Marilyn SH, SA
 Sembo, Brian V
 Sergerie, Cindy SH, SA
 Sergerie, Gilles V
 Sergerie, Tara A
 Seto, Fong SH, ALM
 Seto, Richard SH, SA
 Seupersad, Rachael V
 Sevcik, Russell SA
 Sewall, Brad SH, SA
 Sewall, Kim SH, SA
 Seward, David V
 Shacklady, Ted SH, SA
 Shalanski, Karen ALM
 Shandro, Douglas SH, SA
 Shandro, Tyler A
 Shanley, John SH, SA
 Shannon, JoAnn A
 Shannon, Miranda A
 Shannon, Shilo ALM
 Shannon, Todd A
 Shaver, Grant SA
 Shaver, Inez SA
 Shaw, Bev SH, SA
 Shaw, Michael V
 Shearer, Jim ALM
 Sheka, Tenzin SH, SA
 Shields, Dave A
 Shirley, Erin A
 Sholdice, Marnie SH, SA
 Short, Valdine SH, ALM
 Shortt, Neil V
 Shute, Dennis SH, SA
 Shuttleworth, Wayne SH, SA
 Sibbald, David SH, D
 Sibbald, Wayne SH, SA
 Sicotte, Nicole ALM
 Sietzema, Hidzer SA
 Siewert, Mike A
 Sigurdson, Derrick A
 Silliker, Frank SH, SA
 Sim, Darrel SH, A
 Simmering, Cris V
 Simmons, Shane SH, SA
 Simoneau, Anne-Marie A
 Simonton, Samantha V
 Simpson, Dave SA
 Simpson, Debbie A
 Simpson, Dixie SH, SA
 Simpson, Joseph SH, SA
 Simundson, Shelby V
 Sinclair, Brian SH, SA
 Sinclair, Odell SH, SA
 Sinclair, Robert A
 Sinclair, Robert A
 Singleton, Ric V
 Sinton, Terry ALM
 Sitting Eagle, Gerald SH, SA
 Skaggs, Rick SH, SA
 Skeans, Paul SH, SA
 Skeels, Dan SA
 Skierka, Lisa V
 Skupa, Tom SH, SA
 Slade, Don SH, LM
 Sledz, Jodi SH, A
 Sledzinski, Brenda SH, ALM
2010 VOLUNTEERS

Slocombe, Robert SH, SA
Smith, Alison SH, A
Smith, Amy SH, SA
Smith, Bunny SH, ALM
Smith, Carole SH, SA
Smith, Christine A
Smith, Craig SH, SA
Smith, Debbie SH, SA
Smith, Denette A
Smith, Dennis A
Smith, Donna SH, SA
Smith, Ernest SH, ALM
Smith, Gregg SH, ALM
Smith, Jean ALM
Smith, Jim SH, ALM
Smith, Jim P. SH, SA
Smith, Kelly A
Smith, Laura SH, ALM
Smith, Lori A
Smith, Michael V
Smith, Quincy SH, HLD
Smith, Rick G. SH, SA
Smith, Rick R. SH, SA
Smith, Robert SH, SA
Smith, Sean SH
Smith, Sean T. A
Smyth, Sean SA
Snider, Allan A
Snow, Stacie SA
Snyder, Steve HLD
Soltys, Deanna SH, ALM
Solvason, Lorne SA
Solverson, Larry SH, A
Somerset, Blake SA
Sommerfeld, Wandan V
Sorensen, Grethe SH, ALM
Sorensen, Jette SH, SA
Southern, Ron SH, ALM
Sowiak, Christine SH, SA
Spear, Herb SH, SA
Spence, Dwayne SH, SA
Spence, Roc SH, D
Spence, Shayne SH, SA
Spencer, Jason A
Spilker, Brenda A
Spooner, Sharon SH, SA
Sprague, Bob SH, SA
Spratt, Jane ALM
Spratt, Nancy SH, SA
Spring-Gifford, Christine A
Sproule, Mark SH, SA
Spurr, Jocelyn A
Squires, Paul SH, SA
Stadion, Sean SH, SA
Stafford, Rod SH, SA
Stainsby, Esther SH, SA
Stainsby, Kim SH, ALM
Stanton, Anna V
Stanton, Dan ALM
Stanton, Raymond V
Starchuk, Richard SH, ALM
Stark, Marguerite SH, SA
Starlight, Bruce ALM
Starlight, James V
Starling, Louise SH, ALM
Steblecki, Ben SH, SA
Steedman, Cliff SH, SA
Steel, Jim SH, SA
Steel, Oscar V
Steele, Barbara SH, SA
Steele, Cara V
Steele, Heather SH, SA
Steele, Peter SH, A
Steen, Jack SH, PP
Steen, Patsy SH, SA
Steen-Bowles, Laurie ALM
Stefanchuk, Peter SH, ALM
Stefanchuk, Thora SH, ALM
Steiner, Brian SH, SA
Stella, Dean SH, SA
Stephens, David SH, SA
Stephens, Mary SH, ALM
Stephenson, Barbara SH, SA
Stephenson, Courtenay A
Stephenson, Dan ALM
Stephenson, George SH, ALM
Stevens, Jill V
Stevens, Mark ALM
Stevens, Marlene A
Stewart, Carol SH, ALM
Stewart, Don SH, SA
Stewart, Doug ALM
Stewart, Frank SH, SA
Stewart, Hilary ALM
Stewart, Holly ALM
Stewart, Spencer V
Stiles, Sharon SH, SA
Stillwell, Janet V
Stirling, Rob SH, SA
Stirling, Troy V
Stitt, Jim SH, SA
Stitt, Julie V
Stock, Carol SH, ALM
Stockwell, Robert SH, ALM
Stoen, Dale V
Stone, Becky A
Stonehouse, Geoffrey A
Stonehouse, Kathleen A
Stott, Kate ALM
Stott, Ken SH, LM
Stout, Bill SH, SA
Stout, Don SA
Stout, Shane SA
Strandquist, Halley ALM
Strange, Michael SA
Straub, Shane SA
Street, David SH, ALM
Street, Glenn SH, D
Stricharuk, Jack SH, SA
Stroick, Mike SH, ALM
Stroman, Fred ALM
Stuart, Al ALM
Stuart, Chris SH, AL
Stuart, Ken A
Stuart, Rosemary A
Stuart, Sheri V
Stunzi, Shirley SA
Styles, Barry SH, ALM
Styner, Brad A
Sucha, Donald V
Suddaby, Darrel SH, SA
Suddaby-Johnson, Tara SH, SA
Sullivunn, Kaye ALM
Sumner, Bill SH, SA
Sumner, Bob SH, HLD
Sunderland, Vayette SH, SA
Sutherland, Andrew V
Sutherland, Blaine A
Sutton, Josh V
Sveen, Joan SH, SA
Sveinson, Keith SH, LM
Swainger, Deb SH, A
Swanby, Erik SH, SA
Swanson, Al SH, SA
Swanson, David SH, SA
Swanston, Don SH, SA
Swanston, Donna ALM
Swanston, Linda SH, ALM
Sweet, Sandra A
Swinton, Bill SH, ALM
Switzer, Cathy SH, ALM
Switzer, Clay SH, ALM
Switzer, Sam SH, SA
Symons, Bill SH, SA
Symons, Marilyn ALM
Syvenky, Steve SH, SA
Tainsh, Dave SH, SA
Takken, Connie SH, SA
Talbot, David SH, HLD
Tanner, Dorothy SH, ALM
Tanner, Lynn SH, SA
Tanner, Monti SH, ALM
Tarbox, Lori SH, ALM
Targett, Bryan SH, ALM
Taylor, Beth ALM
Taylor, Bill SH, ALM
Taylor, Bob SH, D
Taylor, Ellie SH, LM
Taylor, Eric SH, SA
Taylor, Fred SH, SA
Taylor, Freddy SH, SA
Taylor, Ken SH, ALM
Taylor, Kevin A
Taylor, Lonnie V
Taylor, Lyle SH, ALM
Taylor, Morley SH, ALM
Taylor, Paul ALM
Taylor, Scott V
Taylor, Simon V
Taylor-Flexhaug, Myrna SH, SA
Tegart, Happy ALM
Thacker-Bjarnason, Sis ALM
Tharp, Bernard SH, LM
Thevenaz, Dave SH, ALM
Third, John SH, SA
Thomas, Ashlee A
Thomas, David A
Thomas, Ellen V
Thomas, Jane SH, SA
Thomas, Lance SH, SA
Thomas, Robert SH, A
Thomas, Roger V
Thompson, Bob SH, VC
Thompson, Bonnie SH, SA
Thompson, Christy SA
Thompson, David ALM
Thompson, Debbie SH, SA
Thompson, Don SH, LM
Thompson, Jack SH, SA
Thompson, John ALM
Thompson, Lee SH, HLD
Thompson, Len SH, ALM
Thomson, Patricia SH, SA
Thon, Wendy SH, SA
Thorbjornsen, Tracy SH, SA
Thoreson, Julie ALM
Thoreson, Roy SH, ALM
Thorne, Bill ALM
Thornton, Dolores SH, ALM
Thornton, Harold SH, HLD
Thornton, Lynne SH, SA
Thorpe, John SH, LM
Thrasher, Kate SH, SA
Threlfall, Reg SH, A
Tickles, Ed SH, ALM
Tickles, Laurel SA
Tidball, Bill SH, LM
Tidsbury, Isabella SH, SA
Tidswell, Kim SH, SA
Tidswell, Sandy SH, SA
Tillie, Della SH, SA
Tillman, Sharon SH, SA
Tittermore, Carol V
Tittermore, Jim SH, SA
Tobert, Owen SH, SA
Tod, Bill SH, SA
Tof, Gary SH, LM
Tomilson, Susan SH, SA
Tomlin, Denean SH, SA
Tomlinson, Dale SH, SA
Tomshak, Mike ALM
Torfason, Catherine A
Torgerson, Gary ALM
Tornberg, Carol ALM
Tough, Allan SH, ALM
Trann, Brenna SH, A
Trapp, Averil SH, SA
Traptow, Josh V
Traqvair, Brad SH, SA
Treacy, Bob SH, ALM
Treacy, Donna SH, ALM
Treacy, Linton SH, ALM
Tremblay, Dana A
TreWinnard, Patsy A
Trimbach, John V
Trimbach, Harvey SH, ALM
Trained, Josie SH
Truch, Peter A
Tuck, Philip ALM
Tucker, Laurie SH, SA
Tucker, Mike ALM
Tucker, Ron ALM
Tull, Don SH, SA
Tupper, Dave SH, SA
Turcotte, Michael A
Turnbull, Glen SH, LM
Turner, Don SH, ALM
Turner, Henry SH, SA
Turner, Jeanette SH, SA
Turner, Maureen A
Turri, Dale V
Tveter, Orlo SH, SA
Twitchey, Herb SH, SA
Twitchey, Margaret SH, SA
Tynan, Colleen SH, SA
Tynan, Maureen SH, SA
Tynan, Russ SH, HLD
Tynan, Wendy SH, SA
Tyrell, John SH, SA
Tyrell, Michele SA
Vaillancourt, Paul A
Vajdik, Marcel SA
Valentine, Megan SH, SA
Valentine, Pat ALM
Valentine, Paul V
Valentine, Peter SH, SA
Valliere, Lynda ALM
Van Dongen, Craig V
Van Dyck, Peter SH, SA
Van Erkel, Ben SH, SA
van Gilst, Sarah SH, SA
Van Haarlem, Rob V
Van Ham, Jim SA
Van Laar, Barry SH, SA
Van Mierlo, Dianna SA
Van Olm, Ronald V
Van Staden, Chris SH, SA
Van Tighem, Peter SH, ALM
Van Vliet, Kimberley A
Vande Walle, Leo ALM
VanderGriend, Marlene V
Vanderwiel, Art SH, SA
Vanhouatte, Tom A
Vaughan, Laurie V
Venini, David SH, SA
Vennard, Gene SH, ALM
Verbonac, Debbie SA
Verna, Giuliana V
Vesey, Bob SH, ALM
Vesey, Meghan A
Vetere, Mario SH, SA
Viccars, Bob SH, SA
Vickery, Gary SH, SA
Vincent, Christopher V
Vincent, Kathryn V
Vine, David SH, SA
Vipond, Grant ALM
Virostek, Blaine SH, SA
Visser, Arlene SH, SA
Vogel, Ron SH, SA
Voisin, Tammie A
Volk, Connie SH, SA
Waddell, Linda SH, ALM
Waddell, Shane A
Waddell, Wayne SH, SA
Wagner, Erle SH, SA
Wakefield, Maria V
Waldner, Michelle SA
Waldner, Robb SA
Waldorf, Don SH, SA
Waldron, Keith SH, SA
Walker, Bob D. V
Walker, Bob SH, ALM
Walker, Corey A
Walker, Edward ALM
Walker, John SH, SA
Walker, Katherine V
Walker, Lauren A
Walker, Lynn V
Walker, Matthew V
Walker, Patti SH, SA
Wallace, Bob ALM
Wallace, Chris ALM
Wallace, Don ALM
Wallace, Donna ALM
Wallis, Laurie SH, SA
Walsh, Bill SH, LM
Walsh, Tom SH, LM
Walters, April SH, SA
Walters, Bret SH, ALM
Ward, Deborah SH, SA
Ward, Marty V
Ward, Ron SH, SA
Wardner, George SH, ALM
Ware, Bob SH, A
Warman, Melody A
Warner, Shane V
Warnock, Patricia V
Warrack, Ian A
Warren, Janice SA
Warrier, Vivek A
Warshawski, Frank V
Warwaruk Rogers, Robyn V
Waters, Mark SH, SA
Watkins, Andrea V
Watmough, Rusty SA
Watson, Beth A
Watson, Colette SA
Watson, David SH, SA
Watson, William A
Watt, Gerald ALM
Watt, Ian ALM
Watts, Bill SH, ALM
Watts, Dawn SA
Way, Bill ALM
Waye, Janet V
Wearmouth, Sue-Anne SH, A
Wearmouth, Vicki SH, SA
Weasel Child, Donna V
Weasel Child, Gaylene A
Weaver, Harold SA
Weaver, Harold SA
Webb, Connie SH, SA

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CANADA’S MOST
RESPECTED
VOLUNTEER
ORGANIZATIONS
2010 VOLUNTEERS

Webb, Kathleen SH, ALM
Webber, John SH, ALM
Weerstra, Marjorie SH, SA
Weidmann, Sonja SA
Weidner, Arlene SH, SA
Weiler, Gary SH, SA
Weir, Meryl SH, SA
Weir, Rob SH, ALM
Weismose, Norm SH, LM
Welch, Irene SH, SA
Weldon, Owen SA
Welsch, Jardi V
Welsh, Larry SH, ALM
Welte, Tim A
Wendorff, Rod V
Werbisky, Mike ALM
Wesner, Tara SH, SA
West, Christy V
West, Fred SH, LM
West, Gordie ALM
West, Kim SH, SA
Westenfelt, Jesse V
Westerberg, Eric SH, SA
Westerberg, Lyndon ALM
Westlund, Jamie SH, SA
Wetherup, Hal SH, SA
Wetherup, Jackie A
Wetherup, Michael SA
Wettstein, Carl SH, SA
Wettstein, Danelle A
Whelan, Evonne V
Whenham, Donn ALM
Whenham, T.O. ALM
White, Bob ALM
White, Jim A
White, Robert A
White-Tucker, Kerry ALM
Whitfield, Jason ALM
Whitworth, Jack SH, ALM
Whitworth, Marion SH, ALM
Wichmann, Annette SH
Wickerson, Mary Anne A
Wiebe, Horst ALM
Wiebe, Vic SH, ALM
Wiegman, Henry SA
Wiens, Abbie V
Wiens, Heather SH, SA
Wiens, Kevin A
Wiersma, Annelies SA
Wiese, Brian SH, SA
Wight, Hunter SH, SA
Wilcox, Chris V
Wildman, Brett SA
Wilkes, Perry SH, SA
Wilkinson, Jessica A
Will, Marilyn A
Williams, Bruce SH, SA
Williams, Cherylyn A
Williams, Gloria SH, SA
Williams, Jack SH, ALM
Williams, Judy ALM
Williams, Lennie SH, SA
Williams, Mark SH, SA
Williamson, Keith SH, SA
Williamson, Kerri A
Williamson, Paul A
Willoughby, Teri SH, SA
Wilson, Bill SH, SA
Wilson, Bob SH, ALM
Wilson, David SH, SA
Wilson, Deanna SA
Wilson, Dick ALM
Wilson, Don SH, PP
Wilson, Don SH, SA
Wilson, Don J. SH, SA
Wilson, Ehren SA
Wilson, Helena ALM
Wilson, Jim A
Wilson, Linda ALM
Wilson, Penny SH, SA
Wilson, Robert ALM
Wilson, Sarah SH, A
Wilson, Shawn SH, ALM
Wilson, Steve SH, SA
Wilton, Sheldon SH, SA
Windolph, Gladys SH, SA
Winkler, Daryl V
Winkler, Evelyn SH, SA
Winters, Natalie SA
Witbeck, Bill ALM
Wittmann, Diane SH, SA
Wolach, Jo-Anne V
Woloshyn, Alyson A
Wong, Sam ALM
Woo, Harvey SH, SA
Wood, Barry SH, SA
Wood, Gerry SH, SA
Wood, Jenna A
Woodall, Stephen SH, ALM
Woods, Aliz V
Woodward, Marian ALM
Woolrich, Earl SH, ALM
Woolstencroft, Dorothy SH, A
Wosnock, Ken SH, ALM
Wray, Doug SH, SA
Wright, Allen SH, SA
Wright, Cam ALM
Wright, Donald ALM
Wright, Laura V
Wright, Lexi SH, SA
Wright, Lori SH, SA
Wright, Murray SH, SA
Wroe, Barry SH, SA
Wyatt, Donna SH, SA
Wylie, Dallas V
Wylie, Justian SH, SA
Wylie, Len SH, LM
Wylie, Susan A
Wylie, Tiffany A
Wyse, Donna SH, SA
Wyton, Ginette ALM
Wyton, Lise V
Wyton, Steve V
Yakunin, Alex ALM
Yeast, Bill SH, SA
Yee, Wee SH, HLD
Yeomans, Debbie A
Young, Betty ALM
Young, Beverley SH, ALM
Young, Bob SH, SA
Young, Doug SH, ALM
Young, Graham SH, SA
Young, Jeremy SH, SA
Young, John ALM
Young, Karen ALM
Young, Laura V
Young, Phil A
Young, Robert SH, PP
Youker, Tania SA
Yuffe, Hartley SH, ALM
Yule, Janet ALM
Zakowsky, Tina A
Zalasky, Andrea A
Zarbatany, Taylor A
Zaytoff, Gloria SA
Zboya, Donald SH, SA
Zell, Ray SH, ALM
Zeran, Peggy SH, ALM
Zickeloose, Sherri SH, SA
Ziegler, Earl SH, SA
Ziegler, Sandy SH, SA
Zielke, Todd SH, A
Zipse, Dean SH, ALM
Zoback, Darryl V
Zukerman, David SH, ALM
Zwick, Dan ALM

We also remember the significant contribution of volunteers who passed away. We bid farewell to:

DECEASED IN 2009
Anselmo, Tony SH, ALM
Bargetzi, Ernie SH, ALM

DECEASED IN 2010
Adams, Ryan SH, ALM
Allison, Ted SH, ALM
Barrett, Gordon ALM
Beattie, Al SH, LM
Brown, Bill SH, SA
Cunningham, Norma SH, ALM
Denoon, Stan SH, LM
Fior, Addiano SA
Friesen, Abe SH, ALM
Graham, Margaret SH, ALM
Halpen, Terry SH, LM
Lawrence, Keith ALM
McLauchlan, Ronald SH, ALM
Miller, Doug SH, ALM
Millican, Harold SH, ALM
Mogridge, Bill SH, ALM
Munro, Roy SH, SA
Tynan, Bill SH, LM

We make every effort to ensure our volunteers are properly recognized. If we have made an error with your information please contact Volunteer Services at 403.261.0452.
2010 STAMPEDE ROYALTY

**FULL-TIME EMPLOYEES**

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<tr>
<th>Abdulhadi, Mohammad</th>
<th>Abdemenko, Edith</th>
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Lawrence, Peter
Lawson, Candace
Laycraft, Catherine
Leavitt, Brian
Lemanne, Stephen
Linde, Sarah
Littley, Shirley
Litzenberger, Rhonda
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Luu, Richard
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Maerz, Chantelle
Mananquil, Edwin
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Mape, Cheryl
Marrington, Keith
Mayo, Kimberley
Mayuga, Jenn
McAfee, Sandy
McAfee, Shane
McAlister, Alexandria
McCabe, Sean
McCarty, Maureen
McCullough, Kirk
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McGrath, Barry
McHugh, Gerry
McIntyre, Linda
McMullin, Jane
McNeil, Neil
Meding, Vern
Mercer, Tyler
Metz, Patricia
Mills, Sharon
Moore, Gabriel
Morrison, Kevin
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Muench, Mark
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Murfin, Terry
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Wright, Allison
Wright, Bruce
Wyn, Michelle
Yang, Felix
Yeadon, Sue
Yeast, Sharon
Young, Jim
Young, Pearl
Zabos, Barbara
Zbytnuik, Jeri-Lyn

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Soderglen Ranches
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Unocal Canada Limited
Westcan Bulk Transport Ltd.
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Fraser, Bill
GEC Architecture
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Guarantee RV Centre Inc.
Heathercrest Ranch
Holmes Theater Audio Video
Intervet Canada Corp.
Irene Besse Keyboards
Jack Daniels
John Scott Productions
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Krispy Kernels
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Becker Buckles Inc.
Benjamin Laird Arts & Photo
Birchcliff Energy Ltd.
Blue Grass Garden Centre
Bobenic, John
BOE Energy Services Inc.
Bri-Chem Supply Ltd.
Browarny Photographics Ltd.
Bubbles Car Wash
Buchanan Barry LLP
Bunge Canada
Busy Beaver Construction
Calgary Italian Bakery
Calgary Stockyards Strathmore Ltd.
Calstar Ranches
Canada Beef Export Federation
Canadian Angus Association
Canadian Association of Petroleum Landmen
Canadian Beef Breeds Council
Canadian Cattlemen
Canadian Cattlemen Association
Canadian Charolais Association
Canadian Cowboy Country Magazine
Canadian Leisure RV
Canadian Murray Grey Association
Canadian Speckle Park Association
Canxpress Ltd.
Carboncopy Digital
Cargill Limited
Challenger Geomatics Ltd.
Champion Concrete
Charter Telecom Inc.
Circle J Ranches Ltd.
City Wide Towing & Recovery Service Ltd.
Classic Kitchens & Cabinets
Codiak Acres
Country 105 CKRY FM
Country Inn & Suites
Cremer and Elliott Chartered Accountants
Dalhousie Fine Dry Cleaning
Davidson Enman Lumber
Deluxe Design Group
Digitex
DNTW Chartered Accountants
Dwyer, Wayne & Woolston, Lynn
Elanco Animal Health
Fairborne Energy Ltd.
Fame Biorefinery Corp.
Farmer Built Structures
Federal Wholesale Drilling Mud
Flipp Advertising Inc.
Friends of Heritage Park
Galarneau, Sylvia
Gas Alberta Inc.
Gateway Livestock Exchange Inc.
Godfrey-Morrow Insurance
Grafton Capital
Greengage Garden Centres Ltd.
Handy, Larry & Sharon
Headingly Upfront Design
Heavens Elevated Fitness
Hi-Hog Farm & Ranch Equipment Ltd.
Highwood Livestock Auction
HiTech Fluid System Ltd.
Holbrook Media Services
Hoof & Nail Farrier Supplies Ltd.
Hoof Watch
Horses All
Hyatt Regency Calgary
Jim Pattison Lease
Jock Osler Communications Inc.
K & K Livestock
KAB Investments
Katie Kemphorne of Fabu Hair Studio
Kearns, Kelly
Kilroe and Associates Ltd.
Kinette Club of Calgary
Kinsmen Club of Calgary
Kolias, Ike
L & S Handcraft Industries Ltd.
Laser Equation Ltd.
Ledcor Construction Ltd.
Lethbridge Dairy Mart Ltd.
Lifestyle Equities Inc.
Loree, Cal & Rose Marie
Lushus Concepts Nail Care Studios
MacLeod & Company LLP
Mailandt, Hart
Martinizing by Dan and the Gang
Masterfeeds
Max Pasley Enterprises Ltd.
McGuigan Nelson LLP
NcNally Land Services Ltd.
Melrose Café and Bar
Merial Canada Inc.
Meston Livestock Transport Ltd.
Milavsky, Harold
Miller, James
Miniature Donkey Promotional Group
Montana Silversmiths
Montrose Mortgage
Mustad Hoofcare SA
National Motorcoach Systems Ltd.
NCI Group
Newton’s Fine Dry Cleaning
NORR Architects Planners
North Caribou Air
Nurtural Horse
Oak Environmental Inc.
Orange Frog Productions Inc.
Peloton Computer Enterprises Ltd.
Pure Country Meats
Pyramid Electric Corporation
Rascals Pet Supplies
Ratiopharm
RC Heavy Truck and Trailer Repair
Red Rose Florist
Remo Inc.
Renfrew Educational Services
River Café Ltd.
Rocky Mountain BBQ Catering
Rocky Mountain Pools & Spas
Ron Scott Financial Consulting Inc.
Rusnak, Miles
Saputo
Science Alberta Foundation
Sears Canada
Service Man Electric Ltd.
Service Master
Sign World Calgary
Smithbilt Hats
Solution Blend Services Ltd.
Soo Line Cattle Co.
Sparks Innovations
Spring Creek Premium Beef
St. John’s Music
Stampede Steel
Staples Advantage
Stella Developments
Sutherland, Mark
T Dawson Photo/Graphics Ltd.
The Bolt Supply House Ltd.
The Camera Store
The Lake Louise Ski Area Ltd.
The Promotion Factory
The Social Page
Thorlakson Feedyards Inc.
Three Streams Engineering
Trans X Trucking
Tri Ocean Engineering Ltd.
Triple T Oilfield Services
Truman Insurance Agency
U of C Faculty of Veterinary Medicine
Unisource
Van Ginkel Visuals Ltd.
Vic Firth Percussion
Vistek West Canada Ltd.
W A Ranches Ltd.
Wahl Canada
Wellpet LLC
Westburne West
Western Midland Communications Ltd.
Western Producer Publications
Where Calgary & Our Alberta
Whissell Contracting Calgary Ltd.
White’s Flowers
XL Foods Inc.
Yamaha

WE PROMISE TO REINVEST ALL REVENUES INTO PROGRAMS AND FACILITIES TO BENEFIT OUR COMMUNITY
# 2010 STAMPEDE CHAMPIONS

<table>
<thead>
<tr>
<th>Event</th>
<th>Champion</th>
<th>Horse/Animal Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Saddle Bronc Riding</td>
<td>$100,000 Champion</td>
<td>Wade Sundell</td>
</tr>
<tr>
<td>Bareback Riding</td>
<td>$100,000 Champion</td>
<td>Will Lowe</td>
</tr>
<tr>
<td>Bull Riding</td>
<td>$100,000 Champion</td>
<td>Douglas Duncan</td>
</tr>
<tr>
<td>Tie-Down Roping</td>
<td>$100,000 Champion</td>
<td>Matt Shiozawa</td>
</tr>
<tr>
<td>Steer Wrestling</td>
<td>$100,000 Champion</td>
<td>Lee Graves</td>
</tr>
<tr>
<td>Barrel Racing</td>
<td>$100,000 Champion</td>
<td>Savannah Reeves</td>
</tr>
<tr>
<td>Novice Saddle Bronc Riding</td>
<td>$100,000 Champion</td>
<td>Wyatt Thurston</td>
</tr>
<tr>
<td>Novice Bareback Riding</td>
<td></td>
<td>Cam Bruisedhead</td>
</tr>
<tr>
<td>Boys’ Steer Riding</td>
<td></td>
<td>Dayton Johnston</td>
</tr>
<tr>
<td>Guy Weadick Memorial Award</td>
<td></td>
<td>Jason Glass</td>
</tr>
<tr>
<td>Champion Saddle Bronc</td>
<td></td>
<td>Northcott’s N 242 Get Smart</td>
</tr>
<tr>
<td>Champion Bareback Bronc</td>
<td></td>
<td>Growney’s GS 219 Witch Doctor</td>
</tr>
<tr>
<td>Champion Bull</td>
<td></td>
<td>Braithwaite’s B2B 404 Gunpowder &amp; Lead</td>
</tr>
<tr>
<td>Chuckwagon</td>
<td>Aggregate Champion</td>
<td>Neal Walgenbach</td>
</tr>
<tr>
<td></td>
<td>$100,000 Champion</td>
<td>Kelly Sutherland – Lucid/Lux</td>
</tr>
<tr>
<td>Rookie Award</td>
<td></td>
<td>Devin Mitsuing</td>
</tr>
<tr>
<td>Safety Award</td>
<td></td>
<td>Jason Glass</td>
</tr>
<tr>
<td>Outstanding Outrider</td>
<td></td>
<td>Dustin Gorst</td>
</tr>
</tbody>
</table>

WE PROMISE TO PUT ON THE GREATEST OUTDOOR SHOW ON EARTH.
A Special Thank You to our Government Partners

The City of Calgary
The City of Calgary has been a long-time partner of the Calgary Stampede, providing our 100-year lease and support for our credit facilities. With the help of a contribution of $150,000 from the City of Calgary, in 2010 we unveiled matching sculptures in Québec City and Calgary to honour our status as sister cities and celebrate the 400th anniversary of the founding of Québec City.

The Government of Alberta
The Government of Alberta, through the Alberta Lottery Fund, provides funding for a number of the Stampede’s programs and facilities. We received a $9.5 million operating grant as well as $250,000 which was used to make improvements to the Agriculture Building, the Lazy S and our Stampede Ticket Office. The Department of Agriculture and Rural Development also provided an annual operating grant of $100,000 to support agriculture activities and $75,000 was received through the Community Facility Enhancement Program (CFEP) to contribute to upgrades to BMO Centre.

The Government of Canada
The Government of Canada’s Economic Action Plan, through Industry Canada’s Marquee Tourism Events Program, provided $982,875 to support enhanced entertainment programming and the Stampede’s national and international marketing strategy. The Canadian Agriculture and Food International Program committed $34,285 to our International Agriculture program. Development of our river park continued thanks to the $5 million grant from Western Economic Diversification Canada.
Management’s Responsibility for Financial Reporting

The preparation and presentation of the consolidated financial statements and the overall quality of financial reporting are the responsibility of Management of Calgary Exhibition and Stampede Limited. The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles and necessarily include estimates that are based on Management’s best judgments. Information contained elsewhere in the Report to the Community is consistent, where applicable, with that contained in the consolidated financial statements.

Management is responsible for installing and maintaining a system of internal controls to provide reasonable assurance that assets are safeguarded and that reliable financial information is produced for preparation of consolidated financial statements. Management believes that the system of internal controls operated effectively in 2010.

Vern Kimball  
*Chief Executive Officer*

February 15, 2011

Paul Harrison  
*Chief Financial Officer*
Audit and Finance Committee of the Board of Directors

The Board of Directors is responsible for overseeing Management’s performance of its responsibilities for financial reporting and internal control. The Board exercises this responsibility with the assistance of the Audit and Finance Committee of the Board.

The Committee is composed of not fewer than five (currently eight) members, at least three (currently five) of whom are directors of Calgary Exhibition and Stampede Limited. The Committee reviews the annual consolidated financial statements, considers the appropriateness of accounting policies and assesses the overall quality of the financial reporting. The Committee also reviews and makes recommendations to the Board regarding financial matters and oversees the process that Management has in place to identify financial reporting risks.

The Committee recommends to the Board the auditors to be appointed by the shareholders and approves, in advance, fees for the auditor’s services. Deloitte & Touche LLP was appointed by the shareholders as an independent auditor in 2010 to conduct an examination and express their opinion on the consolidated financial statements. The Independent Auditor’s Report outlines the auditor’s opinion and the scope of their examination. The services provided by the independent auditor are restricted to the audit of the consolidated financial statements, and audit-related and financial risk services.

The Committee reviews and approves the terms of engagement of the independent auditor, the scope and plan for the external audit and reviews with the auditor the results of the audit and the Auditor’s Report. The auditors report to the Committee. The Committee also discusses with the auditors their independence from Management and Calgary Exhibition and Stampede Limited and receives written confirmation of their independence.

Management and the auditor attend Committee meetings and each is provided with the opportunity to meet privately with the Committee. The Committee met eight times in 2010.

Allen Hagerman  
*Chairman of the Audit and Finance Committee*

February 15, 2011
INDEPENDENT AUDITOR’S REPORT

To the Shareholders of Calgary Exhibition and Stampede Limited

We have audited the accompanying consolidated financial statements of Calgary Exhibition and Stampede Limited, which comprise the consolidated statement of financial position as at December 31, 2010, and the consolidated statements of operations and community investment and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management’s Responsibility for the Consolidated Financial Statements
Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility
Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion
In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Calgary Exhibition and Stampede Limited as at December 31, 2010, and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Calgary, Canada
February 15, 2011

Chartered Accountants
## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

*December 31, 2010, with comparative figures for 2009 (in thousands of dollars)*

### ASSETS

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and short-term deposits <em>(Note 7)</em></td>
<td>$ 6,578</td>
<td>$ 27,119</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>7,474</td>
<td>4,132</td>
</tr>
<tr>
<td>Inventory <em>(Note 3)</em></td>
<td>1,736</td>
<td>1,557</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>915</td>
<td>851</td>
</tr>
<tr>
<td>Current assets related to discontinued operation <em>(Note 4)</em></td>
<td>-</td>
<td>591</td>
</tr>
<tr>
<td></td>
<td><strong>16,703</strong></td>
<td><strong>34,250</strong></td>
</tr>
<tr>
<td>Investments <em>(Note 5)</em></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>10,195</td>
<td>-</td>
</tr>
<tr>
<td>Employee future benefits <em>(Note 6)</em></td>
<td>3,684</td>
<td>3,433</td>
</tr>
<tr>
<td>Property and equipment <em>(Note 7)</em></td>
<td><strong>214,322</strong></td>
<td><strong>204,552</strong></td>
</tr>
<tr>
<td></td>
<td><strong>244,904</strong></td>
<td><strong>242,235</strong></td>
</tr>
<tr>
<td>Investments <em>(Note 5)</em></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>10,195</td>
<td>-</td>
</tr>
<tr>
<td>Employee future benefits <em>(Note 6)</em></td>
<td>3,684</td>
<td>3,433</td>
</tr>
<tr>
<td>Property and equipment <em>(Note 7)</em></td>
<td><strong>214,322</strong></td>
<td><strong>204,552</strong></td>
</tr>
<tr>
<td></td>
<td><strong>244,904</strong></td>
<td><strong>242,235</strong></td>
</tr>
</tbody>
</table>

### LIABILITIES

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>$ 4,097</td>
<td>$ 5,399</td>
</tr>
<tr>
<td>Advances on future events</td>
<td>8,869</td>
<td>10,061</td>
</tr>
<tr>
<td>Deferred operating grant revenue</td>
<td>2,349</td>
<td>2,500</td>
</tr>
<tr>
<td>Current portion of long-term debt <em>(Note 9)</em></td>
<td>2,605</td>
<td>2,188</td>
</tr>
<tr>
<td>Current liabilities related to discontinued operation <em>(Note 4)</em></td>
<td>-</td>
<td>570</td>
</tr>
<tr>
<td></td>
<td><strong>17,920</strong></td>
<td><strong>20,718</strong></td>
</tr>
<tr>
<td>Long-term debt <em>(Note 9)</em></td>
<td>70,015</td>
<td>66,740</td>
</tr>
<tr>
<td>Interest rate swaps <em>(Note 9)</em></td>
<td>8,422</td>
<td>5,801</td>
</tr>
<tr>
<td>Deferred contributions <em>(Note 10)</em></td>
<td>66,304</td>
<td>65,788</td>
</tr>
<tr>
<td></td>
<td><strong>162,661</strong></td>
<td><strong>159,047</strong></td>
</tr>
</tbody>
</table>

### SHARE CAPITAL

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Authorized: 20,000 shares of no par value</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Issued and outstanding: 1,723 (2009 – 1,724)</td>
<td>9</td>
<td>9</td>
</tr>
</tbody>
</table>

### COMMUNITY INVESTMENT

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital commitments <em>(Note 7)</em></td>
<td><strong>82,234</strong></td>
<td><strong>83,179</strong></td>
</tr>
<tr>
<td>Contingency <em>(Note 17)</em></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>244,904</strong></td>
<td><strong>242,235</strong></td>
</tr>
</tbody>
</table>

*See accompanying notes*

On behalf of the Board:

David Chalack, Director

Allen Hagerman, Director
<table>
<thead>
<tr>
<th>Gross Revenue</th>
<th>Direct Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2010</td>
</tr>
<tr>
<td></td>
<td>Restated</td>
</tr>
<tr>
<td></td>
<td>(Note 1(m))</td>
</tr>
<tr>
<td><strong>OPERATIONS</strong></td>
<td></td>
</tr>
<tr>
<td>Stampede</td>
<td>$ 52,440</td>
</tr>
<tr>
<td></td>
<td>$ 42,388</td>
</tr>
<tr>
<td></td>
<td>$ 10,052</td>
</tr>
<tr>
<td>Food and beverage</td>
<td>19,006</td>
</tr>
<tr>
<td></td>
<td>14,569</td>
</tr>
<tr>
<td></td>
<td>4,437</td>
</tr>
<tr>
<td>Facilities</td>
<td>18,819</td>
</tr>
<tr>
<td></td>
<td>13,102</td>
</tr>
<tr>
<td></td>
<td>5,717</td>
</tr>
<tr>
<td>Stampede Casino (Note 14)</td>
<td>7,472</td>
</tr>
<tr>
<td></td>
<td>7,689</td>
</tr>
<tr>
<td></td>
<td>(217)</td>
</tr>
<tr>
<td>Agricultural activities</td>
<td>1,043</td>
</tr>
<tr>
<td></td>
<td>2,623</td>
</tr>
<tr>
<td></td>
<td>(1,580)</td>
</tr>
<tr>
<td>Other activities (Note 14)</td>
<td>2,600</td>
</tr>
<tr>
<td></td>
<td>2,146</td>
</tr>
<tr>
<td></td>
<td>454</td>
</tr>
<tr>
<td><strong>INDIRECT EXPENSES</strong></td>
<td></td>
</tr>
<tr>
<td>Administration, marketing and park services</td>
<td>14,409</td>
</tr>
<tr>
<td>Interest on long-term debt</td>
<td>3,783</td>
</tr>
<tr>
<td>Employee future benefits (Note 6)</td>
<td>2,466</td>
</tr>
<tr>
<td></td>
<td>20,658</td>
</tr>
<tr>
<td>(Loss) Income from continuing operations before amortization and other items</td>
<td>(1,795)</td>
</tr>
<tr>
<td>Amortization of property and equipment and impairment (Note 7)</td>
<td>9,444</td>
</tr>
<tr>
<td>Amortization of deferred contributions (Note 10)</td>
<td>(2,491)</td>
</tr>
<tr>
<td></td>
<td>6,953</td>
</tr>
<tr>
<td>Loss from continuing operations before other items</td>
<td>(8,748)</td>
</tr>
<tr>
<td>Provincial Government grants (Note 11)</td>
<td>9,895</td>
</tr>
<tr>
<td>Net operating income from continuing operations</td>
<td>1,147</td>
</tr>
<tr>
<td>Net operating income (loss) from discontinued operation (Note 4)</td>
<td>529</td>
</tr>
<tr>
<td>Net income</td>
<td></td>
</tr>
<tr>
<td>Community investment, beginning of year</td>
<td>83,179</td>
</tr>
<tr>
<td>Unrealized (loss) gain on interest rate swaps (Note 9)</td>
<td>(2,621)</td>
</tr>
<tr>
<td>Community investment, end of year</td>
<td>$82,234</td>
</tr>
</tbody>
</table>

See accompanying notes
## CONSOLIDATED STATEMENT OF CASH FLOWS

*Year Ended December 31, 2010, with comparative figures for 2009 (in thousands of dollars)*

<table>
<thead>
<tr>
<th>OPERATING ACTIVITIES</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net operating income from continuing operations</td>
<td>$1,147</td>
<td>$2,593</td>
</tr>
<tr>
<td>Items not affecting cash</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amortization of property and equipment, impairment and deferred contributions</td>
<td>6,953</td>
<td>7,992</td>
</tr>
<tr>
<td>Gain on sale of property and equipment</td>
<td>(24)</td>
<td>(283)</td>
</tr>
<tr>
<td>Employee future benefits expense</td>
<td>2,466</td>
<td>5,200</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>10,542</strong></td>
<td><strong>15,502</strong></td>
</tr>
<tr>
<td>Net change in non-cash working capital</td>
<td>(6,313)</td>
<td>(2,332)</td>
</tr>
<tr>
<td>Employee future benefits contributions (Note 6)</td>
<td>(2,720)</td>
<td>(3,985)</td>
</tr>
<tr>
<td>Cash provided from operating activities of continuing operations</td>
<td>1,509</td>
<td>9,185</td>
</tr>
<tr>
<td>Cash provided from operating activities of discontinued operation</td>
<td>549</td>
<td>1,496</td>
</tr>
<tr>
<td><strong>Cash provided from operating activities</strong></td>
<td><strong>2,058</strong></td>
<td><strong>10,681</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>INVESTING ACTIVITIES</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase of long-term investment</td>
<td>(10,000)</td>
<td>–</td>
</tr>
<tr>
<td>Acquisition of Stampede Casino</td>
<td>(6,746)</td>
<td>–</td>
</tr>
<tr>
<td>Acquisition of property and equipment</td>
<td>(12,589)</td>
<td>(36,865)</td>
</tr>
<tr>
<td>Proceeds on sale of property and equipment</td>
<td>37</td>
<td>341</td>
</tr>
<tr>
<td>Change in restricted cash</td>
<td>–</td>
<td>11,548</td>
</tr>
<tr>
<td>Additional deferred contributions</td>
<td>3,007</td>
<td>1,214</td>
</tr>
<tr>
<td>Cash used in investing activities</td>
<td>(26,291)</td>
<td>(23,762)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FINANCING ACTIVITIES</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Repayment of long-term debt</td>
<td>(2,308)</td>
<td>(1,869)</td>
</tr>
<tr>
<td>Proceeds from long-term debt</td>
<td><strong>6,000</strong></td>
<td>17,600</td>
</tr>
<tr>
<td>Cash provided from financing activities</td>
<td>3,692</td>
<td>15,731</td>
</tr>
<tr>
<td>Change in cash and short-term deposits</td>
<td>(20,541)</td>
<td>2,650</td>
</tr>
<tr>
<td>Cash and short-term deposits, beginning of year</td>
<td>27,119</td>
<td>24,469</td>
</tr>
<tr>
<td>Cash and short-term deposits, end of year</td>
<td><strong>$6,578</strong></td>
<td><strong>$27,119</strong></td>
</tr>
</tbody>
</table>

The Calgary Stampede had the following cash transactions:

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interest paid</td>
<td>$(3,831)</td>
<td>$(3,458)</td>
</tr>
<tr>
<td>Interest received</td>
<td>$79</td>
<td>$151</td>
</tr>
</tbody>
</table>

*See accompanying notes*
PURPOSE OF THE ORGANIZATION:

The purpose of Calgary Exhibition and Stampede Limited ("the Calgary Stampede") is to preserve and promote western heritage and values. The Calgary Stampede is incorporated under the Companies Act of Alberta as a not-for-profit organization and is exempt from income taxes under the Canadian Income Tax Act. The directors of the Calgary Stampede are elected or appointed volunteers who cannot be paid in any form for their services under its by-laws. The shareholders of the Calgary Stampede, who are also volunteers, cannot receive any dividends, nor can the shares appreciate in value. Shares can neither be sold nor held by persons outside of the Province of Alberta nor in the estates of deceased shareholders.

1. Significant Accounting Policies:

The consolidated financial statements of the Calgary Stampede have been prepared by Management in accordance with Canadian generally accepted accounting principles for not-for-profit organizations. A precise determination of many assets and liabilities is dependent upon future events and consequently, the preparation of periodic financial statements necessarily involves the use of estimates and approximations. Areas subject to estimation include accounts receivable, useful lives of property and equipment, impairment of long-lived assets, accrued liabilities, employee future benefits and potential contingencies. Those estimates also affect the disclosure of contingencies at the date of the financial statements and the reported amounts of assets, liabilities, revenues and expenses. Actual results could differ from those estimates. The consolidated financial statements have been prepared within the framework of the accounting policies summarized below.

(a) Basis of Presentation:

The consolidated financial statements include the accounts of the Calgary Stampede, its wholly owned subsidiaries, Weadick Properties Limited ("Weadick"), Calgary Stampede (GP) Inc., Calgary Stampede Trust, in which the Stampede controls the Trust as its sole beneficiary, and its 50% interest in Stampede Entertainment Inc. ("SEI").

The purpose of Weadick is to acquire lands for future Calgary Stampede expansion and development purposes. Weadick is incorporated under the Alberta Business Corporations Act as a not-for-profit organization and is exempt from income taxes under the Canadian Income Tax Act.

The purpose of Calgary Stampede (GP) Inc. (0.01% general partner) and Calgary Stampede Trust (99.99% limited partner) is to own the Stampede (Casino) Limited Partnership which operates the Stampede Casino and its ancillary operations, including food, beverage and entertainment. Calgary Stampede (GP) Inc. is incorporated under the Alberta Business Corporations Act as a for-profit entity and is subject to income taxes under the Canadian Income Tax Act. The Calgary Stampede Trust (the "Trust") was established through a trust agreement in which the Calgary Stampede is the sole beneficiary of the Trust and the Trust’s annual taxable income is distributed to it.

The purpose of SEI is to present various western and Calgary Stampede related entertainment during the annual Stampede festival and throughout the year via television, movies and live performance. SEI is incorporated under the Alberta Business Corporations Act as a for-profit entity and is subject to income taxes under the Canadian Income Tax Act. The Calgary Stampede has joint control of SEI, and therefore proportionately consolidates SEI’s operations into the results of the Calgary Stampede.

The Calgary Stampede also controls the Calgary Stampede Foundation ("the Foundation") due to its ability to appoint the majority of the board of directors of the Foundation. The Calgary Stampede has elected to disclose all pertinent financial information of the Foundation in the notes to these consolidated financial statements and accordingly, the
Foundation's financial accounts have not been consolidated with those of the Calgary Stampede. The Foundation has the primary objective of establishing programs for the benefit of young residents of Southern Alberta to advance their knowledge and understanding of the history, heritage, traditions and culture of Alberta. The Foundation is incorporated under the Companies Act of Alberta as a not-for-profit organization and is a registered charity under the Canadian Income Tax Act and accordingly, is not subject to income taxes.

(b) Cash and Short-term Deposits:
Cash and short-term deposits comprise cash on hand, demand deposits, deposits held in trust, bankers’ acceptances and commercial paper having a maturity of three months or less from the date of purchase, and are recorded at fair market value. Investment revenue is recognized when it is receivable.

(c) Inventory:
Inventory is recorded at the lower of cost and net realizable value. Cost is determined on a weighted average basis, and net realizable value is determined using estimated selling prices less corresponding costs. The estimated selling price takes into account Management’s best estimate of the most probable set of economic conditions.

(d) Employee Future Benefits:
The Calgary Stampede has a number of defined benefit pension plans as well as a defined contribution pension plan that provide pension benefits to most of its employees. The defined benefit pension plans are based on years of service and final average salary. Pension benefit payments are not automatically increased for inflation.

The cost of pension benefits earned by employees is actuarially determined using the projected benefit method prorated on service and Management’s best estimate of expected plan investment performance, salary escalation and retirement ages of employees. Plan obligations are discounted using current market interest rates and plan assets are presented at fair value.

Actuarial gains (losses) arise from the difference between the actual long-term rate of return and the expected rate of return on plan assets, the difference between actual experience and actuarial assumptions used to determine the accrued benefit obligation, and from changes in actuarial assumptions. The excess of the accumulated net actuarial gains (losses) over 10 percent of the greater of the benefit obligation and the fair value of plan assets is amortized over the average remaining service period of active employees for the applicable pension plan. For the two pension plans where such amortization is occurring, the average remaining service period of the active employees is 13 years and 12 years.

The Calgary Stampede is amortizing a transitional asset on a straight-line basis over 13 years for one of its plans and is amortizing a transitional obligation over 10 years for another of its plans, which represented the average remaining service period of the active employees for the respective plans at the 2001 transition date.

(e) Property and Equipment and Amortization:
Buildings and equipment are stated at cost less accumulated amortization. Major overhauls and improvements are capitalized, while normal repairs and maintenance are expensed as incurred. Park Development projects include the design and construction costs incurred on a number of projects related to the Calgary Stampede’s expansion plans. Interest incurred on debt specifically obtained to finance capital projects is capitalized during the construction period. Amortization is provided on a straight-line basis at rates designed to amortize the assets over their estimated useful lives.
Title to the land on which certain portions of Stampede Park is located is vested in The City of Calgary and is used by the Calgary Stampede under a nominal long-term lease expiring in the year 2060, with an additional 50-year renewal term. Lands owned directly by the Calgary Stampede are recorded at cost and are held for Calgary Stampede expansion and development purposes.

(f) **Impairment of Long-lived Assets:**
Long-lived assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amount may not be fully recoverable. An impairment loss is recognized when and to the extent that the carrying value of an asset exceeds the total undiscounted cash flows expected from its use and eventual disposition.

(g) **Advances on Future Events:**
Advances on future events represent funds received in advance for events including the Stampede festival, conventions and trade shows and facilities, building and ice rentals. Revenue from such events is recognized as income in the period in which the events take place.

(h) **Financial Instruments:**
The Calgary Stampede follows the requirements of the Canadian Institute of Chartered Accountants (“CICA”) Handbook Section 3861 and has not adopted the provisions of Handbook Section 3862, Financial Instruments – Disclosures and Section 3863, Financial Instruments – Presentation.

The Calgary Stampede has classified cash, short-term deposits, and investments as held for trading. Investments include bankers’ acceptances, guaranteed investment certificates and bonds. The Calgary Stampede has classified accounts receivables as loans and receivables and all financial liabilities as other financial liabilities.

Financial assets and financial liabilities held for trading are measured at fair value and changes in those fair values are recognized in “Administration, marketing and park services” in the Consolidated Statement of Operations and Community Investment. Financial assets and liabilities designated as loans and receivables and other financial liabilities are measured at amortized cost using the effective interest rate method of amortization.

At each statement of financial position date, the Calgary Stampede assesses whether a financial asset carried at cost is impaired. If there is objective evidence that impairment exists, the amount of the loss is measured as the difference between the carrying amount of the asset and its fair value and the carrying amount of the asset is reduced with the loss being recognized in “Administration, marketing and park services” in the Consolidated Statement of Operations and Community Investment.

Other than the interest rate swaps noted below, the Calgary Stampede does not engage in hedging activities.

(i) **Interest Rate Swaps:**
Interest rate swaps (“swaps”) are utilized to manage interest rate risk on the Calgary Stampede’s long-term debt. The Calgary Stampede does not enter into financial instruments for trading or speculative purposes. The Calgary Stampede believes the swaps are effective hedges, both at inception and over the term of the instrument. The swap agreements provide for the periodic exchange of payments (without the exchange of the notional principal amount upon which the payments are based), which are recorded as an adjustment of interest expense on the hedged debt instrument. The related amount payable to or receivable from counterparties is included as an adjustment to accrued interest. The
unrealized change in the fair value of the interest rate swaps is recognized as a component of “Community Investment” in the Statement of Operations and Community Investment and disclosed separately in the Consolidated Statement of Financial Position until the related hedged items settle.

(j) Grants and Contributions:
The Calgary Stampede follows the deferral method of accounting for grants and contributions. Unrestricted contributions are recognized as income when received or receivable. Amounts externally restricted for capital purposes are initially recorded as “Deferred contributions” when received or receivable and subsequently included in income in the same proportion as the amortization of the related assets for which the capital contributions were expended. Amounts that relate to operating expenditures of a future period are deferred until the related expenditures are incurred.

(k) Revenue Recognition:
Revenue, with the exception of grants and contributions, is recognized when persuasive evidence of an arrangement exists, delivery has occurred, the price is fixed or determinable and collection is reasonably assured. Rental revenue from the long-term ground lease agreement disclosed in Note 14, is recognized on a systematic and rational basis representative of the time pattern in which the benefit of the lease property is utilized. The Calgary Stampede has retained substantially all of the risks and benefits of ownership of the land being leased and therefore, accounts for this lease as an operating lease.

(l) Volunteer Services:
A substantial number of unpaid volunteers make significant contributions of their time in developing and delivering Calgary Stampede programs. The value of this contributed time is not reflected in the financial statements since objective measurement or valuation is indeterminable.

(m) Supplies and Services in Kind:
During the year, the Calgary Stampede voluntarily changed its accounting policy pertaining to supplies and services in kind with retrospective application, as the quantum of supplies and services donated to the organization has risen significantly.

Accordingly, the fair value recognition of these contributed supplies and services, which would have been purchased by the Calgary Stampede for its normal operations, results in a more accurate reflection of contributions being provided by the community, along with a more fulsome presentation of the costs incurred to conduct its operations.

The Calgary Stampede received supplies and services from suppliers in exchange for various sponsorship benefits, such as advertising or promotion. These transactions are recorded when a fair value can be reasonably estimated and the supplies and services are used in the normal course of operations and would otherwise have been purchased. The contributions of supplies and services are reported in Gross revenue, while the supplies and services being provided are reported in Direct expenses.

In 2010, included in Gross revenue and Direct expenses in the Consolidated Statement of Operations is $1,691 for supplies and services in kind received. In 2009, the Gross revenue and Direct expenses were restated for comparative purposes, resulting in an increase to each previously reported balance of $1,550 for supplies and services in kind received in that fiscal year.
2. Future Accounting Change:

The CICA has issued a new accounting framework applicable to Canadian not-for-profit organizations. Effective for the annual reporting period that commences on or after January 1, 2012, not-for-profit organizations will have to choose between International Financial Reporting Standards and Canadian accounting standards for not-for-profit organizations, whichever accounting framework suits them best. Early adoption of these standards is permitted. Calgary Stampede currently plans to adopt the new Canadian accounting standards for not-for-profit organizations for its fiscal year beginning January 1, 2012 but has not yet determined the impact of adoption.

3. Inventory:

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Merchandise</td>
<td>$963</td>
<td>$937</td>
</tr>
<tr>
<td>Food and beverage</td>
<td>759</td>
<td>603</td>
</tr>
<tr>
<td>Other</td>
<td>14</td>
<td>17</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$1,736</td>
<td>$1,557</td>
</tr>
</tbody>
</table>

For the year ended December 31, 2010, the sale of inventory resulted in the recognition of expenses aggregating $6,614 (2009 - $6,439). There were $25 in write-downs of inventory to net realizable value recognized for the year ended December 31, 2010 (2009 - $42) and no inventory write-down reversals recorded for the years ended December 31, 2010 and 2009.

4. Discontinued Operation – Horse Racing:

The Calgary Stampede exited its horse racing operation on December 31, 2008. In 2009, administrative costs aggregating $166 were incurred related to the wind up of this operation. In 2010, a final revenue settlement of $543 was received, offset by administrative costs of $14, resulting in a final net operating income of $529.

5. Investments

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Canadian bankers’ acceptances</td>
<td>$309</td>
<td>-</td>
</tr>
<tr>
<td>Canadian guaranteed investment certificates</td>
<td>813</td>
<td>-</td>
</tr>
<tr>
<td>Canadian bonds</td>
<td>9,073</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$10,195</td>
<td>-</td>
</tr>
</tbody>
</table>

The bankers’ acceptances mature between March 2011 and May 2011. The guaranteed investment certificates mature between June 2011 and June 2015. The bonds mature between December 2011 and September 2015. The effective interest rates range between 0.003% - 3.90% per annum. It is Management’s current intention to re-invest the maturing investments and not realize these amounts within the next fiscal year.
6. Employee Future Benefits:

The Calgary Stampede has a number of defined benefit pension plans as well as a defined contribution pension plan. In 2010, the Calgary Stampede made cash payments to its pension plans for employee future benefits amounting to $2.8 million (2009 - $4.1 million).

(a) Defined Benefit Pension Plans:
Actuarial valuations of the Calgary Stampede’s defined benefit pension plans were carried out as at September 30, 2010 and were then extrapolated to December 31, 2010. The next actuarial valuation of the Calgary Stampede’s defined benefit plans is required to be carried out as at September 30, 2013.

Information pertaining to the Calgary Stampede’s defined benefit pension plans, in aggregate, is as follows:

<table>
<thead>
<tr>
<th>Accrued benefit obligation</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance, beginning of year</td>
<td>$ 32,570</td>
<td>$ 38,011</td>
</tr>
<tr>
<td>Current service cost</td>
<td>2,401</td>
<td>2,482</td>
</tr>
<tr>
<td>Interest cost</td>
<td>2,162</td>
<td>2,254</td>
</tr>
<tr>
<td>Benefits paid</td>
<td>(2,126)</td>
<td>(7,918)</td>
</tr>
<tr>
<td>Actuarial loss (gain)</td>
<td>4,781</td>
<td>(2,259)</td>
</tr>
<tr>
<td>Balance, end of year</td>
<td>$ 39,788</td>
<td>$ 32,570</td>
</tr>
</tbody>
</table>

Plan assets

<table>
<thead>
<tr>
<th>Plan assets</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fair value, beginning of year</td>
<td>31,012</td>
<td>32,929</td>
</tr>
<tr>
<td>Actual return on plan assets</td>
<td>2,990</td>
<td>2,016</td>
</tr>
<tr>
<td>Employer contributions</td>
<td>2,720</td>
<td>3,985</td>
</tr>
<tr>
<td>Benefits paid</td>
<td>(2,126)</td>
<td>(7,918)</td>
</tr>
<tr>
<td>Fair value, end of year</td>
<td>34,596</td>
<td>31,012</td>
</tr>
<tr>
<td>Funded status – plan deficit</td>
<td>(5,192)</td>
<td>(1,558)</td>
</tr>
<tr>
<td>Unamortized past service cost</td>
<td>173</td>
<td>197</td>
</tr>
<tr>
<td>Unamortized net actuarial loss</td>
<td>9,467</td>
<td>5,836</td>
</tr>
<tr>
<td>Unamortized transitional asset</td>
<td>(764)</td>
<td>(1,042)</td>
</tr>
<tr>
<td>Accrued benefit asset</td>
<td>$ 3,684</td>
<td>$ 3,433</td>
</tr>
</tbody>
</table>

All individual defined benefit pension plans have accrued benefit assets.
The Calgary Stampede’s defined benefit costs recognized in the year are as follows:

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current service costs</td>
<td>$ 2,401</td>
<td>$ 2,482</td>
</tr>
<tr>
<td>Interest cost</td>
<td>2,162</td>
<td>2,254</td>
</tr>
<tr>
<td>Actual return on plan assets</td>
<td>(2,990)</td>
<td>(2,016)</td>
</tr>
<tr>
<td>Actuarial loss (gain) on accrued benefits</td>
<td>4,781</td>
<td>(2,259)</td>
</tr>
<tr>
<td>Settlement loss on retiring employees (i)</td>
<td>-</td>
<td>2,330</td>
</tr>
<tr>
<td>Difference between expected return and actual return on plan assets for year</td>
<td>941</td>
<td>(105)</td>
</tr>
<tr>
<td>Difference between actuarial loss recognized for year and actual actuarial gain on accrued benefit obligation for year</td>
<td>(4,573)</td>
<td>2,833</td>
</tr>
<tr>
<td>Amortization of past service cost</td>
<td>24</td>
<td>24</td>
</tr>
<tr>
<td>Amortization of transitional asset</td>
<td>(280)</td>
<td>(343)</td>
</tr>
<tr>
<td>Defined benefit costs</td>
<td>$ 2,466</td>
<td>$ 5,200</td>
</tr>
</tbody>
</table>

(i) In 2009, $2,575 of unrecognized actuarial loss and $244 of the transition asset were immediately recognized due to the settlement of pension benefits relating to a greater than usual number of retiring employees.

The asset mix of plan assets at September 30 each year consist of:

<table>
<thead>
<tr>
<th>Asset category</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balanced mutual funds</td>
<td>12.00%</td>
<td>14.00%</td>
</tr>
<tr>
<td>Equity securities</td>
<td>54.00%</td>
<td>55.00%</td>
</tr>
<tr>
<td>Debt securities</td>
<td>30.00%</td>
<td>27.00%</td>
</tr>
<tr>
<td>Other</td>
<td>4.00%</td>
<td>4.00%</td>
</tr>
</tbody>
</table>

The significant actuarial assumptions are as follows (weighted average assumptions):

<table>
<thead>
<tr>
<th>Accrued benefit obligations as at December 31:</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Discount rate</td>
<td>4.90%</td>
<td>6.30%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Defined benefit costs for the year ended December 31:</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Discount rate</td>
<td>6.30%</td>
<td>5.80%</td>
</tr>
<tr>
<td>Expected long-term rate of return on plan assets</td>
<td>6.56%</td>
<td>6.53%</td>
</tr>
<tr>
<td>Rate of compensation increase</td>
<td>4.50%</td>
<td>4.50%</td>
</tr>
</tbody>
</table>
(b) Defined Contribution Pension Plan:
The Calgary Stampede’s defined contribution pension plan expense for 2010 was $109 (2009 - $117).

7. Property and Equipment and Capital Commitments:

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Amortization</td>
<td>Accumulated</td>
</tr>
<tr>
<td></td>
<td>Rate (%)</td>
<td>Amortization</td>
</tr>
<tr>
<td>Land</td>
<td></td>
<td>$ 53,530</td>
</tr>
<tr>
<td>Buildings and</td>
<td>2.5 to 20.0</td>
<td>251,414</td>
</tr>
<tr>
<td>leasehold</td>
<td></td>
<td></td>
</tr>
<tr>
<td>improvements</td>
<td></td>
<td>29,515</td>
</tr>
<tr>
<td>Equipment</td>
<td>10.0 to 33.3</td>
<td>13,102</td>
</tr>
<tr>
<td>Park Development</td>
<td></td>
<td></td>
</tr>
<tr>
<td>projects</td>
<td></td>
<td></td>
</tr>
<tr>
<td>$347,561</td>
<td>$133,239</td>
<td>$214,322</td>
</tr>
</tbody>
</table>

As at December 31, 2010, the Calgary Stampede, through The City of Calgary, continues its efforts to expropriate the remaining 22 properties in Victoria Park required for the planned Calgary Stampede expansion. The final purchase price of these properties will be determined at the conclusion of the expropriation compensation hearings.

In 2010, $49 of interest pertaining to the Back of House Stores Facility project was capitalized (2009 - Back of House Bridge and Tunnel $21).

During 2009, the Calgary Stampede decided to relocate the siting of the Agriculture Arena. All design fees from this project were initially capitalized but due to the relocation, $1,094 of these design fees were considered impaired and an impairment loss was recorded.

Included in “Cash and short-term deposits” in the Statement of Financial Position are deposits held in trust of $852 (2009 - $3,940) required by The City of Calgary for the full value of construction work being completed on city property. These deposits will be returned upon City verification that the work has been completed to their satisfaction.
The Calgary Stampede has initiated design and construction on a number of projects as part of its Park Development Plan. Information concerning these projects at December 31, 2010 is as follows:

<table>
<thead>
<tr>
<th>Project</th>
<th>Approved Cost</th>
<th>Accumulated Cost</th>
<th>Outstanding Commitments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Back of House Operations Facility and Related Projects</td>
<td>$11,000</td>
<td>$9,414</td>
<td>$101</td>
</tr>
<tr>
<td>Agriculture Arena and Supporting Infrastructure</td>
<td>$2,656</td>
<td>$2,525</td>
<td>-</td>
</tr>
<tr>
<td>By the Banks of the Bow Bronze</td>
<td>$2,000</td>
<td>$1,163</td>
<td>$837</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$15,656</strong></td>
<td><strong>$13,102</strong></td>
<td><strong>$938</strong></td>
</tr>
</tbody>
</table>

(a) Construction of the Back of House Operations Facility and Related Projects is estimated to cost $11.0 million and is expected to be completed by spring 2011. The Back of House Operations Facility is partially funded from a Government of Canada capital grant in the amount of $5.0 million.

(b) Preliminary design costs for the Agriculture Arena have been approved; however, total project costs and timing of completion are currently unknown.

(c) By the Banks of the Bow Bronze is estimated to cost $2.0 million and is expected to be completed by autumn 2011.

8. Bank Indebtedness:

A revolving demand operating loan facility has been authorized to a maximum of $20.0 million and bears interest at the bank’s prime interest rate per annum. As security, a Canadian chartered bank holds a fixed debenture in the amount of $50.0 million charging certain lands and leased fee interests owned by the Calgary Stampede. No amount is outstanding on the demand operating loan at December 31, 2010 (2009 - $Nil).
9. Long-term Debt:

The Calgary Stampede’s debt facilities with a Canadian chartered bank are comprised of the following:

<table>
<thead>
<tr>
<th>Committed non-revolving credit facility</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>- bearing interest at the bankers’ acceptance rate (1.12% at December 31, 2010) plus 0.30% per annum, maturing in 2012 and guaranteed by The City of Calgary for an additional cost of 0.02%. At the request of the Calgary Stampede and at the bank’s discretion, this facility can be extended until 2024. The Calgary Stampede has entered into an interest rate swap agreement on this facility for fixed interest payments at 6.23% per annum with a maturity date of 2024.</td>
<td>$21,764</td>
<td>$22,831</td>
</tr>
<tr>
<td>- bearing interest at the bankers’ acceptance rate (1.12% at December 31, 2010) plus 0.30% per annum, maturing in 2019 and guaranteed by The City of Calgary for an additional cost of 0.02%. At the request of the Calgary Stampede and at the bank’s discretion, this facility can be extended until 2032. The Calgary Stampede has entered into an interest rate swap agreement on this facility for fixed interest payments at 5.74% per annum with a maturity date of 2032.</td>
<td>28,027</td>
<td>28,710</td>
</tr>
<tr>
<td>- bearing interest at the bankers’ acceptance rate (1.12% at December 31, 2010) plus 0.80% per annum, maturing in 2021 and guaranteed by The City of Calgary for an additional cost of 0.02%. At the request of the Calgary Stampede and at the bank’s discretion, this facility can be extended until 2034. The Calgary Stampede has entered into an interest rate swap agreement on this facility for fixed interest payments at 4.72% per annum with a maturity date of 2034.</td>
<td>16,949</td>
<td>17,387</td>
</tr>
<tr>
<td>- bearing interest at the bankers’ acceptance rate (1.12% at December 31, 2010) plus 0.80% per annum, maturing in 2022 and guaranteed by The City of Calgary for an additional cost of 0.02%. At the request of the Calgary Stampede and at the bank’s discretion, this facility can be extended until 2034.</td>
<td>5,880</td>
<td>-</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Less: Current portion of long-term debt</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>-</td>
<td>$70,015</td>
<td>$66,740</td>
</tr>
</tbody>
</table>

As security for the above facilities, The City of Calgary, as unconditional guarantor, holds a fixed debenture in the amount of $135.5 million charging certain lands owned by the Calgary Stampede.

The fair market value of the interest rate swaps at December 31, 2010, which have been estimated using year-end market rates would, for the portion maturing in 2012, result in a loss of $3,689 (2009 - loss of $3,293), for the portion maturing in 2019, a loss of $4,532 (2009 - loss of $3,203), and for the portion maturing in 2021, a loss of $201 (2009 - gain of $695). The aggregate loss approximates the amounts the Calgary Stampede would pay if the swap agreements were closed out at that date.
In addition to the foregoing credit facilities, and subject to the above noted security, the Calgary Stampede has an undrawn $56.4 million committed non-revolving credit facility with a Canadian chartered bank available for future Calgary Stampede expansion and development.

The amount of principal repayable in each of the next five years and thereafter is as follows:

<table>
<thead>
<tr>
<th></th>
<th>2011</th>
<th>2012 (a)</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>Thereafter</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$2,605</td>
<td>22,167</td>
<td>1,592</td>
<td>1,654</td>
<td>1,720</td>
<td>42,882</td>
</tr>
</tbody>
</table>

(a) Assumes no extension of the facility maturing in 2012. However, it is Management’s present intention to request such extension.

10. Deferred Contributions:

The Calgary Stampede receives capital contributions from the Government of Alberta and other sources to assist in the financing of capital asset acquisitions. Details of deferred contributions are as follows:

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance, beginning of year</td>
<td>$65,788</td>
<td>$66,415</td>
</tr>
<tr>
<td>Additional contributions</td>
<td>3,007</td>
<td>1,214</td>
</tr>
<tr>
<td>Amortization</td>
<td>(2,491)</td>
<td>(1,841)</td>
</tr>
<tr>
<td>Balance, end of year</td>
<td>$66,304</td>
<td>$65,788</td>
</tr>
</tbody>
</table>

Consisting of:

<table>
<thead>
<tr>
<th>Contribution Type</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unamortized contributions</td>
<td>$66,196</td>
<td>$65,369</td>
</tr>
<tr>
<td>Unspent contributions</td>
<td>108</td>
<td>419</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$66,304</td>
<td>$65,788</td>
</tr>
</tbody>
</table>
11. Provincial Government Grants:

The Calgary Stampede receives funding from the Government of Alberta through the Alberta Lottery Fund as follows:

(a) Operating Grant:
   The Calgary Stampede receives annual unencumbered funding subject to the availability of lottery funds in the annual Alberta Lottery Fund Estimates. The annual funding, which is received on a quarterly basis, was $10.0 million in 2009 and on April 1, 2010, was changed to $9.4 million.

(b) Stampede Grant:
   The Calgary Stampede receives annual funding of $250 (2009 - $250) in support of the Stampede festival. The grant, which expires in 2014, is required to be maintained in a segregated bank account together with all interest earned.

(c) Agriculture Grant:
   As a “Class A” fair, the Calgary Stampede receives an annual operating grant of $100 (2009 - $100) to support agriculture programs.

12. Financial Instruments:

The Calgary Stampede’s financial instruments include cash and short-term deposits, accounts receivable, investments, accounts payable and accrued liabilities, deferred operating grant revenue, long-term debt and interest rate swaps.

(a) Fair Values of Financial Assets and Liabilities:
   The fair values of financial instruments, excluding investments, long-term debt and interest rate swaps, approximate their carrying amount due to the short-term maturity of these instruments. Investments are recorded at fair value and the fair value of long-term debt approximates carrying value given its underlying floating interest rate. The fair value of the associated swaps is disclosed in Note 9.

(b) Credit Risk:
   The Calgary Stampede’s accounts receivable are due from a diverse group of customers and are subject to normal credit risks.

(c) Interest Rate Risk:
   The Calgary Stampede has entered into swap transactions, as disclosed in Note 9, to manage exposure to interest rate increases on floating rate debt.
13. Stampede Entertainment Inc.:

SEI’s financial accounts have been proportionately consolidated in the Calgary Stampede’s consolidated financial statements. Financial summaries of SEI as at December 31, 2010 and 2009 and for the years then ended are as follows:

**Financial Position**

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total assets</td>
<td>$1,565</td>
<td>$807</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>$2,320</td>
<td>$1,478</td>
</tr>
<tr>
<td>Total deficiency</td>
<td>(755)</td>
<td>(671)</td>
</tr>
</tbody>
</table>

**Results of Operations**

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total revenue</td>
<td>$3,067</td>
<td>$4,954</td>
</tr>
<tr>
<td>Total expenses</td>
<td>3,150</td>
<td>5,096</td>
</tr>
<tr>
<td>Deficiency of revenue over expenses</td>
<td>(83)</td>
<td>(142)</td>
</tr>
</tbody>
</table>

**Statement of Cash Flows**

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash flow used in operating activities</td>
<td>(37)</td>
<td>(3,135)</td>
</tr>
<tr>
<td>Cash flow provided from investing activities</td>
<td>60</td>
<td>140</td>
</tr>
<tr>
<td>Cash flow provided from (used in) financing activities</td>
<td>81</td>
<td>(3)</td>
</tr>
</tbody>
</table>

The 50% proportionate share of SEI revenue and expenses reflected in the line item “Stampede” in the Consolidated Statement of Operations and Community Investment are adjusted for the elimination of intercompany transactions pertaining to a $45 (2009 - $100) management fee and $52 (2009 - $Nil) in expense recoveries paid to the Calgary Stampede.

14. Stampede (Casino) Limited Partnership:

Stampede (Casino) Limited Partnership (“the Partnership”) was formed under the laws of the Province of Alberta as a limited partnership on May 12, 2010. The Partnership’s objective is to operate the Stampede Casino and its ancillary operations including food, beverage and live entertainment.
On June 14, 2010, the Partnership purchased the net assets, constituting a business, from a third party for cash consideration of $9,068. The Partnership also paid $13 for working capital adjustments. The following table summarizes the assets acquired:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash floats</td>
<td>$2,322</td>
</tr>
<tr>
<td>Inventories</td>
<td>$136</td>
</tr>
<tr>
<td>Property and equipment</td>
<td></td>
</tr>
<tr>
<td>Building</td>
<td>$6,525</td>
</tr>
<tr>
<td>Furniture and fixtures</td>
<td>$289</td>
</tr>
<tr>
<td>Total assets acquired</td>
<td>$9,272</td>
</tr>
<tr>
<td>Deposits</td>
<td>$(15)</td>
</tr>
<tr>
<td>Capital leases*</td>
<td>$(189)</td>
</tr>
<tr>
<td>Net assets acquired</td>
<td>$9,068</td>
</tr>
</tbody>
</table>

* The capital leases were paid out by the Partnership prior to December 31, 2010.

**Ground Lease**

The Calgary Stampede entered into a long-term ground lease agreement expiring in 2058, with an additional 10-year renewal period, for the Stampede-owned property upon which the casino building is located. The ground lease revenue recorded in “Other activities” in the Consolidated Statement of Operations and Community Investment in the year totaled $1,312 (2009 - $2,750). The 2010 figure reflects a partial year of revenue as the Partnership took ownership of the Casino on June 14, 2010.

**15. Calgary Stampede Foundation:**

The Foundation’s financial accounts have not been consolidated in the Calgary Stampede’s consolidated financial statements. The Foundation uses restricted fund accounting and its funds include the General, Designated Youth, Designated, Undesignated and Capital funds. The Foundation’s investments are managed by a third party investment firm and are segregated into two accounts: the capital account, which is exclusively invested in fixed income bonds, and the other account, which is invested in bonds, debentures and both pooled and non-pooled equities. The investments are recorded at fair value and annual income includes dividends, interest and both realized and unrealized gains and losses.
Financial summaries of the Foundation as at December 31, 2010 and 2009 and for the years then ended are as follows:

### Financial Position

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total assets</td>
<td>$ 9,159</td>
<td>$ 8,750</td>
</tr>
<tr>
<td>Total liabilities</td>
<td>$ 331</td>
<td>$ 251</td>
</tr>
<tr>
<td>Total net assets</td>
<td>$ 8,828</td>
<td>$ 8,499</td>
</tr>
</tbody>
</table>

In accordance with donor imposed restrictions: $171 (2009 - $147) of the Foundation’s net assets must be distributed to designated youth programs specified by the donor; $295 (2009 - $268) of the Foundation’s net assets must be held for a period of not less than ten years, the income from which is to be used for the benefit of specified activities; $48 (2009 - $139) of the Foundation’s net assets are subject to donor imposed restrictions that they be held for a period of not less than ten years with no direction respecting the specific use of income earned or from the ultimate disposition of the invested capital; and $5,137 (2009 - $5,011 million) of the Foundation’s net assets are subject to donor imposed restrictions that they be used for the purpose of specified capital projects.

### Results of Operations

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total revenue</td>
<td>$ 2,435</td>
<td>$ 2,667</td>
</tr>
<tr>
<td>Total expenses</td>
<td>$ 2,106</td>
<td>$ 2,370</td>
</tr>
<tr>
<td>Excess of revenue over expenses</td>
<td>$ 329</td>
<td>$ 297</td>
</tr>
</tbody>
</table>

### Statement of Cash Flows

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash flow used in operating activities</td>
<td>$ (92)</td>
<td>$ (587)</td>
</tr>
<tr>
<td>Cash flow (used in) provided from investing activities</td>
<td>$ (1)</td>
<td>$ 725</td>
</tr>
</tbody>
</table>

The Calgary Stampede contributed $216 (2009 - $564) in donations to the Foundation.

The Calgary Stampede conducted business transactions with the Foundation to assist the Foundation in delivering its programs and to host fundraising events. Revenue earned from these transactions totaled $351 (2009 - $264). These transactions are in the normal course of operations and have been measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

The total net receivable from the Calgary Stampede Foundation at December 31, 2010 is $149 (2009 - $38). The amount due is non-interest bearing and has no specified terms of repayment.

The Calgary Stampede has committed to a sponsorship agreement with the Foundation to provide funds for a five year period beginning in 2009. The total sponsorship commitment is $550, with $105 contributed in 2010 (2009 - $100).
16. Management of Capital:

The Calgary Stampede’s objective when managing capital is to ensure it has adequate cash flow to maintain operations and fund capital projects that meet the Calgary Stampede’s short and long-term objectives.

In the management of capital, the Calgary Stampede includes bank indebtedness, long-term debt and community investment in the definition of capital. At December 31, 2010, the Calgary Stampede has $154,854 in capital (2009 - $152,107).

The Calgary Stampede manages its capital structure and makes adjustments due to changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Calgary Stampede may issue new debt and/or issue new debt to replace existing debt with different characteristics.

The Calgary Stampede must maintain a debt service coverage ratio of 1.0:1. The Calgary Stampede is in compliance with all externally imposed capital requirements.

17. Contingency:

In the normal course of operations, the Calgary Stampede is involved, from time to time, in various legal claims. Management believes the exposure to current claims would not have a material impact on the financial position or operating results of the Calgary Stampede.